

Vientiane Province Tourism Destination Management Plan 2020 – 2025



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Acknowledgement

It has been a challenging time for the Vientiane province tourism sector in the last few years. While there has been a slight increase in visitor numbers, the overall visitation of some market segments has been declining incrementally. Although, the visitor number rose by 13% in 2018 as a result of the Visit Laos Year Campaign, there are still many issues that need to be considered both internal and external factors.

Therefore, the Second GMS Tourism Infrastructure for Inclusive Growth Project funded by the Asian Development Bank has developed this Vientiane Province Tourism Destination Management Plan for 2020 – 2025. It aims to provide strategic guidance and solution to tackle the challenges in the tourism sector in order make Vientiane Province a preferable tourism destination. This plan was developed based on the demand and problem of the visitor flows as well as series of consultations with public and private sectors, communities, projects and international organizations.

The Destination Management Network was established together with different taskforces to ensure the sustainability of the activities and the results of the implementation. The purpose of the network and taskforce is to enhance collaboration among public and private sectors, throughout the process of planning, implementation, monitoring and evaluation of the implementation results.

We would like to show our gratitude to the Vientiane Province Provincial Department of Information, Culture and Tourism director and deputy director, section head and deputy head and technical staff for your dedication in the activity implementation in the previous plan and active contribution to the development of this plan. We are also immensely grateful to the public and private sectors, business association, projects and international organizations in the tourism sector for sharing their inputs and practical experiences in series of consultation workshops. This plan will contribute to the Vientiane Province tourism development as well as the social and economic development of the province and Lao PDR.

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Acronyms

_	MICT	Ministry of Information, Culture and Tourism
—	UNWTO	United National World Tourism Organization
_	ASEAN	Association of Southeast Asia Nations
_	ADB	Asian Development Bank
_	GMS	Greater Mekong Sub region
_	TIIG	Tourism Infrastructure for Inclusive Growth Project
_	DMN	Destination Management Network
_	DMP	Destination Management Plan
_	FIT	Free Independent Traveler
_	SWOT Analysis	Strength Weakness Opportunity Threat Analysis
_	MICE	Meeting Incentive Conference Exhibition
_	IMCT	Institute of Mass Media, Culture and Tourism

1) Background

The concept of destination management was initially developed by the United Nation World Tourism Organization – UNWTO) to ensure the sustainability of tourism development and the participation of the public and private sectors. Destination management was one of the objectives for the 2015 – 2019 Tourism Infrastructure for Inclusive Growth (TIIG) Project objectives, funded by the Asian Development Bank (ADB). Its aim is to enhance the collaboration among public and private sector in destination management¹.

In 2015 the Ministry of Information, Culture and Tourism established the Laos Destination Management Network (DMN)² with members from the public, private, and international organizations in the tourism sector with the purpose to develop the Lao PDR Tourism Destination Management Plan (DMP) for 2016 – 2018. The Laos PDR DMP was developed in early 2016 and was published through a series of consultation workshops with the public and private sectors.

The 2016 – 2018 Lao PDR DMP activities were not actively implemented due key challenges such as the responsible organizations were not clearly defined, the implementation duration was too broad and the lack of financial support.

At the end of 2017, the National DMN was restructured and four taskforces were established: tourism marketing, tourism development, tourism management and skills development. The deputy director generals of the relevant departments in the Ministry of Information, Culture and Tourism (MICT) were assigned to be the chairs of each taskforce. The director and deputy director of the divisions within departments were the taskforce coordinators and DMN Secretariat. The National DMN was chaired by the TIIG project director and manager.

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¹ Project Administration Manual, Greater Mekong Sub Region Tourism Infrastructure for Inclusive Growth Project, Lao PDR, 2015 – 2019, Page 6.

² MICT Ministerial Agreement on National Destination Management Network Board for Tourism Infrastructure for Inclusive Growth Project, No. 753/MICT, Vientiane Capital, 06/07/2015

As a result of the restructure, activities set out in the Lao PDR DMP 2016 – 2018 got implemented thanks to the clearly defined roles and responsibilities among the departments and the financial support from the TIIG project.

However, the private sector participation was only slightly improved as the DMN structure was mostly dominated by the public sector.

Therefore, the Second GMS Tourism Infrastructure for Inclusive Growth Project (TIIGP 2) 2019 – 2025 funded by the ADB aims to develop the Vientiane Province Tourism DMP in 2020 – 2025. This plan would contribute to the tourism destination management of Vientiane Province.

2) Overview

Laos saw approximately 4.1 million visitors to the country in 2018, an 8% increase compared to the previous year, and generated 811 million USD³. Most of the visitor came from Asia and the Pacific, which covered 94.17% with 9% growth rate (Diagram 2.1). Within Asia and the Pacific, ASEAN visitors made up 68.96% of total visitors, an increase of 5% as a result of the increasing demand of Thai and Chinese visitors. Visitors from Europe and Americas market share were 3.96% and 1.65% respectively. The Visit Laos Year Campaign 2018 had considerably contributed to the growth of the visitor numbers.

Americas Europe Asia & Pacific 69,000 (+8%) 🏌 165,000 (+3%) 🏠 3.9 million (+9%) 1.65% 3.96% 94.17% Africa & Middle East ASEAN 🏠 9,000 (-19%) 2.8 million (+5%) K 0.22% 68.96%

Diagram 2.1: Number of Visitor to Laos by Region

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³ 2018 Statistical Report on Tourism in Laos, Page 10, Tourism Development Department, MICT

Visitor numbers to Laos had been increasing since 1990 at a decreasing rate, until it dropped by 10% in 2016 and 9% in 2017 (Diagram 2.2). It rose 8% in 2018 as a result of the Visit Laos Year Campaign.

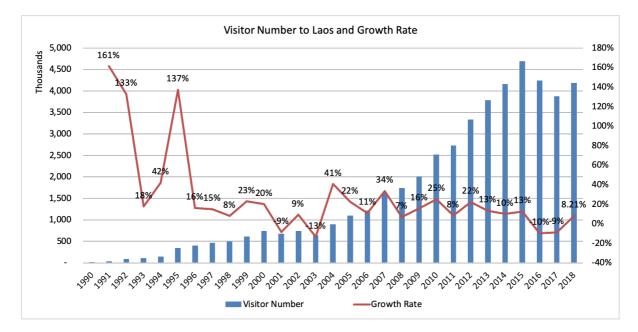


Diagram 2.2: Visitor Number to Laos and Growth Rate

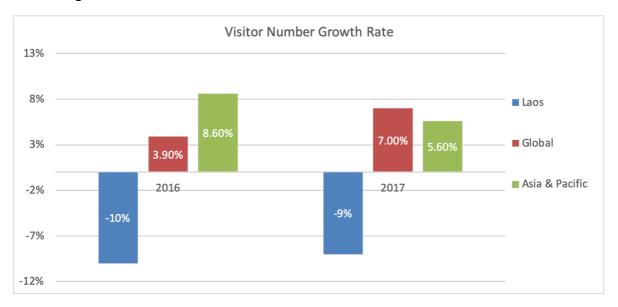
On the other hand, there had been an increasing trend in global and regional tourism visitation, which saw worldwide international arrivals of 1,235 million in 2016 and increase of 3.9% compared to the previous year⁴. The Asia and Pacific visitors increased by 8.6%. In 2017, international arrival was 1,326 million with a 7% growth rate⁵. The Asia and Pacific visitors increased by 5.6%, which increased in a decreasing rate (Diagram 2.3).

⁵ UNWTO Tourism Highlights 2018 Edition, Page 5

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⁴ UNWTO Tourism Highlights 2017 Edition, Page 3

Diagram 2.3: Visitor Number Growth Rate



According to the above tourism statistics, it can be concluded that the decline in visitor numbers to Laos in the last couple of years was not only a result of the external factors, which saw less people travelling, however internal factors also play a major role.

There were 671,419 people visited Vientiane province in 2018, grew 13% compared to the previous year⁶. The visitor numbers to Vientiane province had been increasing, but the growth was small and unstable. The growth rate decreased in 2015 – 2017 which was similar situation to the overall Laos tourism sector (Diagram 2.4).

⁶ 2018 Statistical Report on Tourism in Laos, Page 22, Tourism Development Department, MICT, 2019

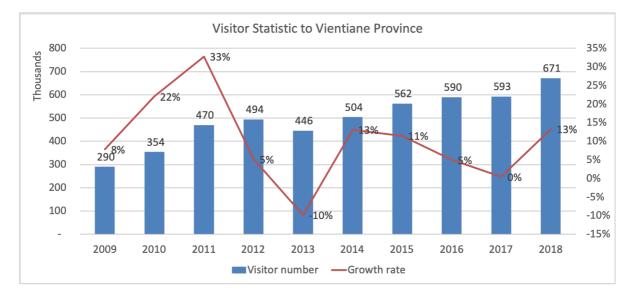


Diagram 2.4: Foreign Visitor Statistic to Vientiane Province

In 2017, Laos tourism competitiveness was ranked 94th out of 136 countries globally and 8th in ASEAN according to The Travel & Tourism Competitiveness Report of the World Economic Forum⁷. The overall score was 3.4 out of 7 based on assessment of the different attributes, such as cultural resources and business travel, air transport infrastructure, ground and port infrastructure, natural resources, international openness and ICT readiness.

The Lao Tourism stakeholders made comments during workshops and interviews pointing out the reasons for the drop, that includes 1) Laos is more expensive than our neighboring countries, 2) Tourism products have not been widely developed, 3) Poor tourism Infrastructure, 4) Environmental pollution and 5) Limited tourism marketing and promotion.

⁷ The Travel & Tourism Competitiveness Report 2017, page 22, World Economic Forum

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3) Visitor Flows

Visitor flow illustrates the movement of visitors who have similar behaviors, interests and motivations in a destination. It indicates the immigration check points at which the visitors enter the country, their modes of transportation, activities they experienced, attractions they visit, accommodations they stay, types of restaurants and foods they eat and so on. In addition, the flows should be significant in number, repetitiveness, foreseeable and localizable⁸.

Visitor movements can be beyond the geographic boundary of a district or province since it is driven by their desire and interest rather than travelling within a district or province. Therefore, tourism destination management does not emphasize on the supply side, but it pays a lot attention to understand visitor flows, which is a demand driven approach. This is to ensure the efficiency and effectiveness of the destination management.

Destination management focuses on the visitor flows, it aims to find out their needs, interests, motivations, constraints and what can be done to facilitate the movement of the flow. The goal is to attract more visitors, while ensuring they stay longer and spend more. Visitor flow can be managed and improved in different layers. The central or ministerial level looks at the big picture or macro level, such as policy, rule and regulation, strategy, plans, standards, training curriculums, marketing and promotion of regional and international markets. The provincial and district level look at the micro level, such as environmental management, service quality, tourism activities, information provision and coordination with ministerial level in activity implementation.

⁸ Laos PDR Destination Management Plan 2016 – 2018, Page 37, MICT

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3.1 Domestic Weekender in Nam Ngum Reservoir Flow

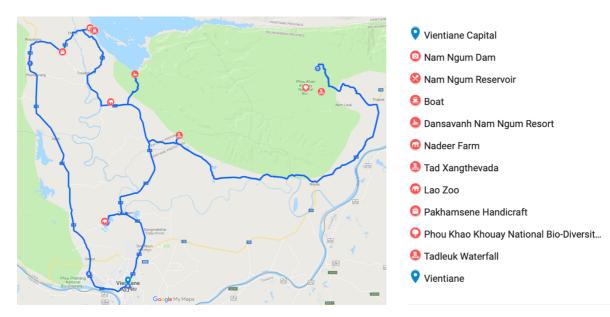
Characteristic	Lao people and foreigners living in Laos, especially from Vientiane Capital, Luang Prabang and Southern Laos. Travels to Nam Ngum Reservoir by private cars with families, relatives, friends and colleagues. Cruises along the Nam Ngum Reservoir while having lunch and enjoying the natural sceneries. They buy handicraft products on the islands, rides jet ski and let their kids play sliders that attach to the cruises. Apart from Nam Ngum Reservoir, there are many different tourism attractions, such as Tad Xang Thavada, Ban Kern Zoo, Pakhamsene Handicraft, Ban Nabone Handicraft, Salt mine at Ban Kern and Phou Khao Khouai national protected area.
Motivation / Interest	To relax and experience the Nam Ngum Reservoir natural scenery
When do they come?	Weekend and public holiday
How many?	There were 375,800 people visited Vientiane province in 2018, but there is no specific statistic for this visitor flow
Average Spending / Person / Day	No data
Average Length of Stay	1 – 2 days
System Heads ⁹	Restaurant businesses at Nam Ngum Reservoir area
Market Mavens ¹⁰	Friends, colleagues, families, relatives and social medias
SWOT Analysis	
Strength	 Vientiane province has the beautiful natural sceneries and popular fish cuisines Locates near Vientiane Capital and people can make a day trip

⁹ Travel agent and attraction organization that keep the supply network together. They are interest in the continuation of the flow. Reference: The St. Gallen Model for Destination Management, page 56.

¹⁰ Influence, "own" the travelers. Control decision – making processes and are opinion leaders

Weakness	 Limited service quality of restaurant and accommodation providers Difficult road access to the Nam Ngum Reservoir, the road is narrow and dangerous Lack of street light at night Limited parking area Limited public toilet quality, including in the cruise Slow internet signal Limited online tourism information and targeted marketing Limited information in tourist information center at Nam Ngum Reservoir area
Opportunity	 More people have their own vehicles, self-driving has never been easier especially the destination that is close to Vientiane Capital
Threat	 Lao economic growth remains slow, people may travel less

Map 3.1: Domestic Weekender in Nam Ngum Reservoir Flow



Online map: Interactive Map

Source: A Life Without Borders, laotourism.org,

Remark

- Additional activity and attraction those are not indicated on the map: Naban Handicraft at Phonhong district, salt mine at Ban Kern, Thoulakham district, That Vangmon at Phonhong district, Namlik at Phonhong, Tat Papha, Xuan Xeua Pa at Thoulakhom, That Saksith and Phathongkham at Ban Lingsan at Thoulakham district.
- Activity that is not in Vientiane province: Nadia Zoo

3.2 Chinese Group in Nam Ngum Reservoir Flow

Characteristic	Travels in a group with travel agent in a big bus from Vientiane Capital. Cruis along the Nam Ngum Reservioir at Dansavanh Nam Ngum Resort, rides jet s kayaking, plays golf, message and spa. Most of them stay at Dansavanh Na Ngum Resort and travel to Nam Ngum Reservoir area for a lunch.	
Motivation / Interest	To experience natural scenery and entertainment	
When do they come?	Chinese New Year	
How many?	There is no specific statistic for this visitor flow	
Average Spending / Person / Day	No data	
Average Length of Stay	2 – 3 days	
System Heads	Dansavanh Nam Ngum Resort and travel agents in China and Laos those who sell package tour for Chinese	
Market Maven	Families, friends and social medias	
SWOT Analysis		
Strength	 Beautiful natural sceneries Locates near Vientiane Capital Strong foreign businesses, able to attract their target markets 	
Weakness	 Limited service quality of restaurant and accommodation providers Limited language skills of human resources in tourism businesses due to most of the Chinese do not speak English Limited service quality of restaurant and accommodation providers Difficult road access to the Nam Ngum Reservoir, the road is narrow and dangerous Handicraft products do not meet the demand of Chinese visitors, such as sticky rice boxes since Chinese people do not eat sticky rice Limited online tourism information, particularly on Chinese social media 	
Opportunity	 Laos – China railway project will be completed in 2022, more Chinese visitors may come to Vang Vieng. One of the train stations is located in Vang Vieng. 	

	_	Chinese visitors are now able to pay via Alipay Application in Laos, which is a collaboration between a Chinese company and Lao Development Bank ¹¹
Threat	_	Chinese people speak loudly, smoke and throw the cigarette on the street Chinese people use different social media platform ¹² , such as they use Baidu instead of Google, WeChat instead of WhatsApp or Line, Renren instead of Facebook, Youku Tudou instead of YouTube, etc. ¹³ . We need to get familiar and use these tools in order to reach the Chinese tourists

Map 3.2: Chinese Group in Nam Ngum Reservoir Flow



Online map: Interactive Map

Source: Dansavanh Nam Ngum Resort

¹¹ The Laotiane Times

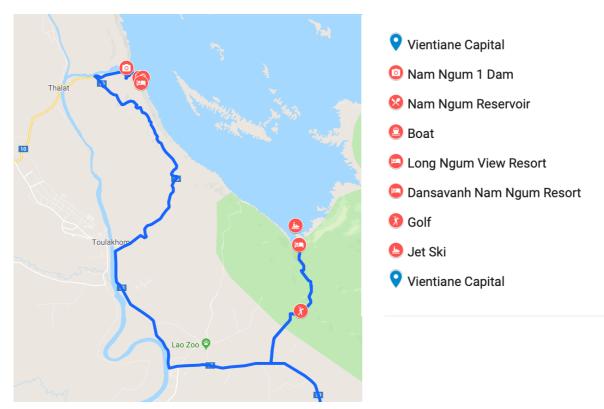
¹² H2S Media

¹³ www.how2shout.com/tools/china-facebook-social-media-platform-alternatives.html

3.3 Korean Group in Nam Ngum Reservoir Flow

Characteristic	Travels in a group with travel agents in a minivan from Vientiane Capital. Travels in Nam Ngum Reservoir. Cruises along the Nam Ngum Reservoir while having lunch and enjoying the natural sceneries, some of them stay at accommodation at Nam Ngum Reservoir. In addition, some group also experience activities at Dansvanh Num Ngum Resort, such as Jet ski, cruising, kayakaying, golf, massage and spa service.		
Motivation / Interest	To experience natural scenery and entertainment		
When do they come?	All year round		
How many?	There is no specific statistic for this visitor flow		
Average Spending / Person / Day	60 – 90 USD / Person / Day		
Average Length of Stay	2 – 3 day		
System Heads	Travel agents in Korean and Laos		
Market Maven Families, friends and social medias			
SWOT Analysis	SWOT Analysis		
Strength	 Beautiful natural sceneries Locates near Vientiane Capital There is a golf course which is popular for Korean visitors 		
Weakness	 Limited service quality of restaurant and accommodation providers Difficult road access to the Nam Ngum Reservoir, the road is narrow and dangerous Limited online tourism information and target marketing Handicraft products do not meet the demand of Korean visitors 		
Opportunity	 Lao PDR has a good diplomatic relationship with South Korea, there is South Korean Embassy in Vientiane Capital who promotes Laos tourism. There is a development project called KOICA, this creates awareness about Laos among Korean people. 		
Threat	 Elder Korean visitors often get angry and speak loudly when they are not satisfied Korean tour guides or tour leaders often take advantage of the local travel agents and restaurants, they make bargain for their own benefits. 		





Online map: Interactive Map

Source: Ecotown,

Additional activity and attraction those are not indicated on the map: Salt mine at Phonhong district

3.4 Thai Packaged Tour in Nam Ngum Reservoir Flow

Characteristic	Travels from Vientiane Capital in a packaged tour group, travels in Dansavanh Num Ngum Resort, plays jet ski and cruises along the river. Some groups travel to Nam Ngum Reservoir area for a lunch. They buy handicrafts at the islands and Pakhamsene Handicraft shop. Most them are in middle – aged and elder people. They like to be entertained in the tourism sites and during travel. Therefore, the tour guides are required entertainment skills, such as storytelling and singing songs. Women like to do while men prefer to enjoy night life. They like massages, spas and use public toilets in the rest areas when they travel.		
Motivation / Interest	To experience natural scenery and entertainment		
When do they come?	Lao New Year and long holiday in Thailand		
How many?	There is no specific statistic for this visitor flow		
Average Spending / Person / Day	No data		
Average Length of Stay	2 days		
System Heads	Dansavanh Nam Ngum Resort, travel agents in Thailand and Laos those who sell packaged tour for Thai visitors		
Market Maven	Social medias, pantip, families and friends		
SWOT Analysis	SWOT Analysis		
Strength	 Laos and Thailand have similar language and culture, it is easy to communicate Handicraft products meet the demand of Thai visitors 		
Weakness	 Limited target marketing and online tourism information. Most of the information for Thai visitor reply on Thai website. 		
Opportunity	-		
Threat	 Thai politic is still uncertain Thai economy is still challenging, people may travel less Price competition in the region 		

Map 3.4: Thai Packaged Tour in Nam Ngum Reservoir Flow

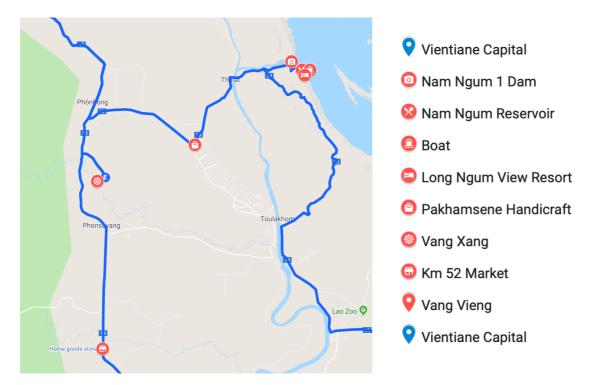


Online map: Interactive Map

Source: Dansavanh Nam Ngum Resort, Chanatip Travel

3.5 International Small Group in Nam Ngum Reservoir Flow

Characteristic	Travels in small groups with minivans from Vientiane Capital, buy day tour with local travel agents. Travels in Nam Ngum Reservoir area, lunch on a cruise and stay at accommodation at Nam Ngum Reservoir area. They buy handicrafts at Pakhamsene handicraft shop before travelling back Vientiane Capital. Some groups travel to Nam Ngum Reservoir from Vientiane Capital on the 13 th North route, stop at 52 Km village and Vang Xang before heading to Nam Ngum Reservoir.	
Motivation / Interest	To experience natural scenery	
When do they come?	November – March	
How many?	There is no specific statistic for this visitor flow	
Average Spending / Person / Day	70+ USD / Person / Day	
Average Length of Stay	1 – 2 days	
System Heads	Green Discovery	
Market Maven	TripAdvisor, Lonely Planet, family and friend	
SWOT Analysis		
Strength	 Beautiful natural scenery Locates close to Vientiane Capital, people can make a day trip 	
Weakness	 Limited service quality of the cruises Limited public toilet quality, including on the cruises Limited interpretation board in tourism sites Limited online tourism information Limited noise control in restaurant and entertainment business, that may affect this visitor follow 	
Opportunity	 This type of visitor has high purchasing power and they are responsible travelers 	
Threat	 The in appropriated behavior of a big group of visitors, such as speaking loudly may affect this visitor flow 	



Map 3.5: International Small Group in Nam Ngum Reservoir Flow

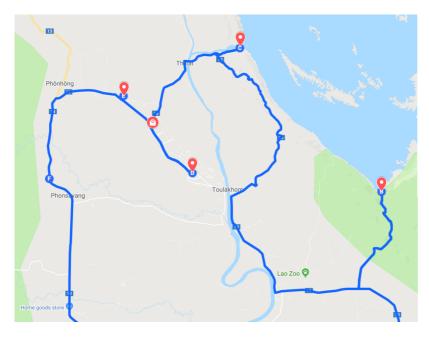
Online map: Interactive Map

Source: Green Discovery, TripAdvisor, Lonely Planet

3.6 Domestic MICE

Characteristic	Participants from public, private and project who travel from Vientiane Capital for workshops or meetings. Travel with their own cars, buses or minivans. There are different meeting venues in the area, such as Dansavanh Nam Ngum Resort, Laos Electricity State Enterprise meeting room, Cultural Hall, Napakouang Resort and Long Ngum Resort. After the workshops, some participants stop and buy souvenir at Pakhamsen handicraft shop.			
Motivation / Interest	To experience natural scenery during or after the meetings			
When do they come?	All year round			
How many?	No data			
Average Spending / Person / Day	No data			
Average Length of Stay	2 – 3 days			
System Heads	Meeting venues			
Market Maven	Colleagues and social medias			
SWOT Analysis				
Strength	 Beautiful natural sceneries Locates close to Vientiane Capital, people can make a day trip 			
Weakness	 Difficult road access to the Nam Ngum Reservoir, the road is narrow an dangerous Limited parking area Limited waste management at Nam Ngum Reservoir Limited online tourism information and targeted marketing Limited meeting venue quality, facility and service quality 			
Opportunity	 Vientiane Capital – Vang Vieng expressway 113.5 Km construction will be completed in 2021. Travelling to Vang Vieng will be much easier and in a shorter distance 			
Threat	 Economic situation is still challenging, organizations may organize meeting within the province in order to save the cost 			

Map 3.6: Domestic MICE



- Vientiane Capital
- **Q** Dansavanh Nam Ngum Resort
- 💡 Nam Ngum 1 Dam
- 💡 Napakuang Resort
- 💡 Cultural Center
- Pakhamsene Handicraft
- 💡 Vientiane Capital

Online map: Interactive Map

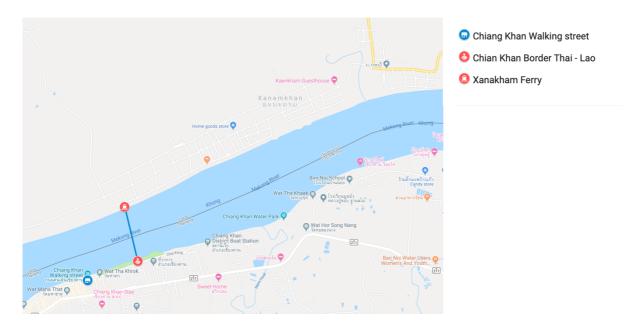
3.7 Thai Border Crossing in Xanakham Flow

Characteristic	Thai visitors travel from Xiengkhan district, Leuai province in Thailand to Xanakham district, Vientiane province in order to visit and make a merit at the Vat Sangkathene, Vat Pakmeu, Vat Sene and Vat Savang. Travels in Xanakham by Tuk – tuk. Some people visit the fresh market and travel back to stay at Xiengkhan. Thai visitors can just use their ID cards to cross to Xanakham board and able to stay for three days.			
Motivation / Interest	To experience cultural heritages			
When do they come?	Long holiday in Thailand			
How many?	No data			
Average Spending / Person / Day	No data			
Average Length of Stay	1 day, most of the visitor make a day trip			
System Heads	Tourist attractions			
Market Maven	Social medias, families and friends			
SWOT Analysis				
Strength	 Xanakham ditrict locates close to Xiengkhan district which is a popular tourism destination for Thai and Lao people 			
Weakness	 Xanakham border has not opened for international border; therefore, visitors cannot use their passport to travel to other provinces Limited tourism activity, there are only temple and fresh market Lack of interpretation board Limited online tourism information and target marketing 			
Opportunity	 There has been a discussion on building the 7th friendship bridge connecting Vientiane province with Leui province¹⁴ 			
Threat	 Thai politic is still uncertain Thai economy is still challenging, people may travel less 			

¹⁴ Target Magazine

Vientiane Province Tourism Destination Management Plan 2020 – 2025

Map 3.7: Thai Border Crossing in Xanakham Flow



Online map: Interactive Map

Source: pk-trip.com, pantip.com, iluxtravelling.com

Remark

Activity that is not indicated on the map: Wat Non Hinhea and That Donkong at Pheung District

3.8 International Experiential FIT¹⁵ Flow in Vang Vieng

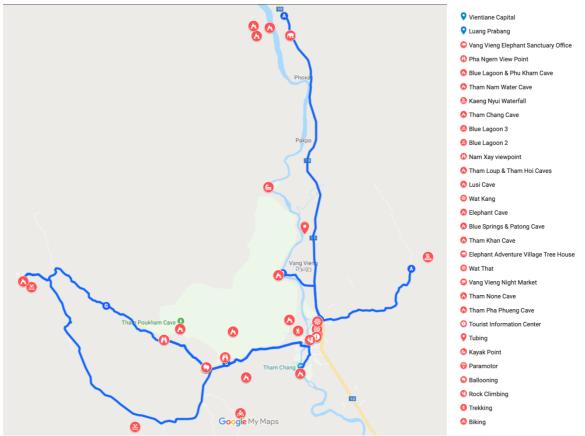
Characteristic	They are independent travelers who have budget, travels to Vang Vieng be minivan from Vientiane Capital or Luang Prabang province. They book the accommodations at Agoda or directly with the medium and la accommodation providers, such as Inthira, Amari, The Grand Riverside, Sil Naga, Riverside Boutique Resort, Sanctuary Nam Ngum Beach Resort, e They search for tourist attractions on the TripAdvisor, use local guid massages and spas and will pay higher price to gain valuable experience, su as riding balloons, paramotors and rock climbings. They do not stay homestays since the service quality and safety standard is limited.	
Motivation / Interest	To relax and experience authentic natures	
When do they come?	Peak season is from November to February	
How many?	There were 62,800 European visited Vang Vieng in 2018, but there is no specific statistic for this visitor flow	
Average Spending / Person / Day	50 – 100 USD / Person / Day ¹⁶	
Average Length of Stay	2 – 3 days	
System Heads	 Travel agents in Vang Vieng who sell day trip, such as Green Discovery, VLT Natural Tours, etc. TripAdvisor, Agoda, Booking.com and high-quality accommodation providers in Vang Vieng 	
Market Maven	 TripAdvisor Review, Wikitravel, Lonely Planet, Travelfish and friends 	
SWOT Analysis		
Strength	 Vang Vieng has good quality accommodation and restaurant for this visitor flow Authentic natural heritages Peaceful and suitable for relaxation 	

¹⁵ FIT: Free Independent Traveler

¹⁶ Research on Tourism Behavior in Laos (Vang Vieng) and Recommendation for Tourism Development (European, Chinese and Korean Visitor), page 22, Tourism Development Department, MICT, 2018

Weakness	 Limited cleanliness in urban area and Nam Song river Limited local guide service quality Limited safety standard of tourism activities Limited online tourism information
Opportunity	 This visitor flow has high purchasing power and they are responsibly travelers They are able to access to technology and online information
Threat	 The in appropriated behavior of a big group of visitors, such as speaking loudly may affect this visitor flow

Map 3.8: International Experiential FIT Flow in Vang Vieng



Online map: Interactive Map

Source: TripAdvisor

3.9 International Budgeted FIT Flow in Vang Vieng

Characteristic	International independent travelers who have limited budget or they are called "Backpacker" in Laos. They travel to Vang Vieng buy a VIP minivan or a public bus from Vientiane Capital or Luang Prabang city. They have access to technology and book the accommodations similar to the experiential FIT travelers. They main different is that they choose the affordable accommodations with Wi-Fi. Some people walk around to check the price instead of make the online booking. Some stay at homestays, such as Na Duang village. They looking for attraction on TripAdvisor, rent a motorbike or bicycle to travel to tourism sites, but they do not use local guides. They do not use massage and spa services or do any expensive activities, such as riding balloons, paramotors and rock climbing. They travel from a province to another province by plane or public bus.	
Motivation / Interest	To relax and experience the authentic natures	
When do they come?	All year round	
How many?	There were 62,800 European visited Vang Vieng in 2018, but there is no specific statistic for this visitor flow	
Average Spending / Person / Day	10 – 50 USD / Person / Day ¹⁷	
Average Length of Stay	2 – 4 Day	
System Heads	 Tourist attractions in Vang Vieng TripAdvisor, Agoda, Booking.com 	
Market Maven	TripAdvisor Review, Wikitravel, Lonely Planet, Travelfish, Friends	
SWOT Analysis		
Strength	 Authentic natural heritages Affordable tourism activities and attractions 	

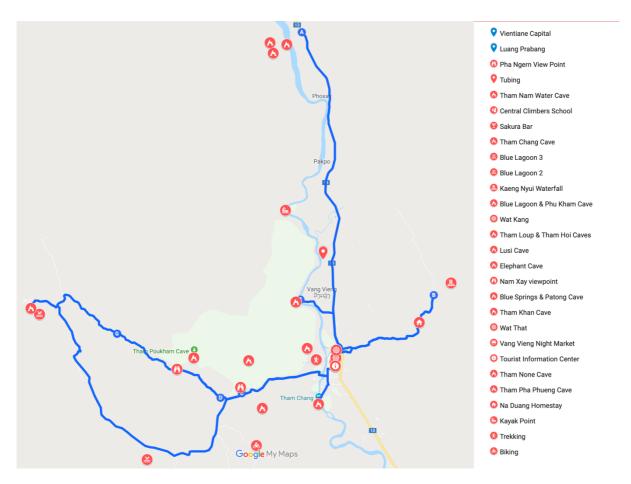
¹⁷ Research on Tourism Behavior in Laos (Vang Vieng) and Recommendation for Tourism Development (European, Chinese and Korean Visitor), page 22, Tourism Development Department, MICT, 2018

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Weakness	 Limited safety standard of tourism activity Limited online tourism information
Opportunity	 They are able to access to technology and online information
Threat ¹⁸	 The visitors often get too much drunk and make noise, which disturbs other group of visitors Some visitors are involved in drug and prostitution Low purchasing power Inappropriate dressing Some travelers lack of cleanliness They do not like to put on life jackets and do not return the tubes on time

¹⁸ Research on Tourism Behavior in Laos (Vang Vieng) and Recommendation for Tourism Development (European, Chinese and Korean Visitor), page 34, Tourism Development Department, MICT, 2018

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Map 3.9: International Budgeted FIT Flow in Vang Vieng

Online map: Interactive Map

Source: TripAdvisor, The Broke Backpacker, The Guardian, Independent

3.10 Korean Group Flow in Vang Vieng

Characteristic	They book a tour with a travel agent, travels with families or in a group with tour guides. Travels from Vientiane Capital and Luang Prabang by big buses or minivans. Most of them are in middle – aged, they like to do massages and prefer the businesses those are owned by Korean people.			
Motivation / Interest	To relax and experience authentic natures			
When do they come?	November - February			
How many?	There is no specific statistic for this visitor flow			
Average Spending / Person / Day	60 – 90 USD / Person / Day ¹⁹ (Including flight ticket from Korea)			
Average Length of Stay	2 – 3 days			
System Heads	Hana Laos Tour, www.drtour.com			
Market Maven	TV programs, families and friends			
SWOT Analysis				
Strength	 Authentic natural heritages Vang Vieng has become a popular destination for Korean visitors because of the TV show namely "Youth Over Flower" in 2014 			
Weakness	 Limited capacity of local businesses, which make it difficult to compete with Korean own businesses. Limited understanding of Korean culture and communication skills. Limited safety standard of tourism activities Limited capacity of tour guides which results in limited role and responsibility in the tours 			
Opportunity	 Lao PDR has a good diplomatic relationship with South Korea, there South Korean Embassy in Vientiane Capital who promotes Laos tour There is a development project called KOIC, this creates awareness about Laos among Korean people. 			

¹⁹ <u>www.drtour.com</u>

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	_	Elder Korean visitors often get angry and speak loudly when they are not satisfied
Threat ²⁰	-	Korean tour guides or tour leaders often take advantage of the local travel agents and restaurants, they make bargain for their own benefits.
	_	Korean visitors prefer the businesses those are owned by Korean,
		including accommodations, restaurants, massages, buggy cars. Revenue
		is not distributed to the local people

Map 3.10: Korean Group Flow in Vang Vieng



Online map: Interactive Map

Source: Modetour, Hana Tour, Hana Tour Magazine, Hana Tour Sticker Youth Over Flower Laos, www.drtour.com

²⁰ Research on Tourism Behavior in Laos (Vang Vieng) and Recommendation for Tourism Development (European, Chinese and Korean Visitor), page 34 – 45, Tourism Development Department, MICT, 2018

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3.11 Korean FIT Flow in Vang Vieng

Characteristic	Teenagers and students travel to Vang Vieng with friend on their own. They like adventure activities. Travels in Vang Vieng by renting motorbikes, bicycles or buggy cars. They search information on internet and Korean tourism websites.		
Motivation / Interest	To relax and experience authentic natures		
When do they come?	November to February		
How many?	There is no specific statistic for this visitor flow		
Average Spending / Person / Day	50 – 70 USD / Person / Day		
Average Length of Stay	2 – 3 days		
System Heads	Hanafree, Interpark, Naeil Tour <u>, Blue Travel, Segyero, Webtour</u>		
Market Maven	Korean Traveler Bloggers		
SWOT Analysis			
Strength	 Authentic natural heritages Vang Vieng has become a popular destination for Korean visitors because of the TV show namely "Youth Over Flower" in 2014 		
Weakness	 Limited capacity of local businesses, which make it difficult to compete with Korean own businesses. Limited understanding of Korean culture and communication skills. Limited safety standard of tourism activities 		
Opportunity	 Korean people tend to travel independently, the Korean travel agent has started to offer semi – organized tour package online platform, such as Hanafree 		
Threat	 Korean visitors prefer the businesses those are owned by Korean, including accommodations, restaurants, massages, buggy cars. Revenue is not distributed to the local people Limited management and speed control of buggy cars 		





Source: Webtour, Interpark, Hanafree, Naeil Tour, <u>Blue Travel, Segyero</u>

Haymarket HQ, BeMyGuest

3.12 Chinese Car Caravan Flow in Vang Vieng

Characteristic	They drive their own cars in a group from Boten, Luang Namtha province. Travels in Luang Prabang before heading to Vang Vieng. Most of them are in middle – aged, between 35 – 54 years. They book their tours with travel agents in China, some groups take the tour guides from Luang Prabang. They stay at accommodations that has parking areas. The groups do not stay at the same places, but gather when they travel. They prefer the businesses those are owned by Chinese, such as hotels, guesthouses and restaurants.		
Motivation / Interest	To relax and experience nature along the road and in Vang Vieng		
When do they come?	Chinese New Year		
How many?	There is no specific statistic for this visitor flow		
Average Spending / Person / Day	40 – 70 USD / Person / Day		
Average Length of Stay	2 – 3 days		
System Heads	Trip.com, Mafengwo.cn		
Market Maven	Families, friends, social medias in China, such as Renren and Youku Tudou		
SWOT Analysis	SWOT Analysis		
Strength	 Authentic natural heritage, it is called Little Guilin among Chinese visitors Convenient to travel by cars Capable businesses those are owned by Chinese Laos has launched a Visit Laos – China Year 2019 		

Weakness	 Limited car parking areas in Vang Vieng and limited management of the parking area Narrow streets in Vang Vieng, difficult to travel when cars are parked along the street Limited online tourism information for Chinese, including directional signpost Limited capacity of small size enterprises, it is difficult to compete with medium, large and foreign owned businesses
Opportunity	 Laos – China railway project will be completed in 2022, more Chinese visitors may come to Vang Vieng. One of the train stations is located in Vang Vieng. Chinese visitors are now able to pay via Alipay Application in Laos (via Lao Development Bank and BCEL) and WeChat Pay (via BCEL) without carrying cash and exchanging money
Threat	 Most of the Chinese visitors cannot speak English which make it difficult for local people to communicate. That includes reading the directional signposts, prohibited signs and interpretation boards. Chinese people speak loudly, smoke and throw the cigarette on the street Chinese people drive fast and park in inappropriate areas Chinese people prefer the businesses those are owned by the Chinese, including hotels, guesthouses and restaurants. Revenue is not distributed to local people They like throwing rubbishes in inappropriate place and do not clean the toilet after using They do not listen to the tour guides and do not wear life jackets Chinese people use different social media platforms, such as they use Baidu instead of Google, WeChat instead of WhatsApp or Line, Renren instead of Facebook, Youku Tudou instead of YouTube, etc.²¹. We need to get familiar and use these tools in order to reach the Chinese tourists

²¹ www.how2shout.com/tools/china-facebook-social-media-platform-alternatives.html

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Source: www.mafengwo.cn, www.mkyzty.com, Ctrip, www.mgronline.com

Chinese Tourist Agency, www.sohu.com

3.13 Chinese Group Flow in Vang Vieng

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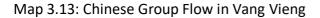
Characteristic	They travel in groups with travel agents in minivans from Luang Prabang or big buses from Vientiane Capital. They stay at medium to large hotels, such as Silver Naga Hotel, Amari Hotel, etc. They prefer the businesses those are owned by Chinese, such as hotels, guesthouses and restaurants.			
Motivation / Interest	To relax and experience natural heritage of Vang Vieng			
When do they come?	Chinese New Year			
How many?	There is no specific statistic for this visitor flow			
Average Spending / Person / Day	40 – 70 USD / Person / Day			
Average Length of Stay	2 – 3 days			
System Heads	Travel agent in China			
Market Maven	Families, friends, Chinese social medias, such as Renren and Youku Tudou			
SWOT Analysis				
Strength	 Authentic natural heritages, it is called Little Guilin among Chinese visitors Director flight from China – Vientiane Capital, such as 1. Kunming, 2. Guangzhou, 3. Changsha, 4. Changzhou, 5. Chengdu. To Luang Prabang province: 1. Changsha, 2. Jinghong Laos has launched Visit Laos – China Year 2019 Campaign 			
Weakness	 Limited online tourism information for Chinese, including directional signpost Limited capacity of small size enterprises, it is difficult to compete with medium, large and foreign owned businesses 			

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Opportunity	 Laos – China railway project will be completed in 2022, more Chinese visitors may come to Vang Vieng. One of the train stations is located in Vang Vieng. Chinese visitors are now able to pay via Alipay Application in Laos (via Lao Development Bank and BCEL) and WeChat Pay (via BCEL) without carrying cash and exchanging money
Threat	 Most of the Chinese visitors cannot speak English which make it difficult for local people to communicate. That includes reading the directional signposts, prohibited signs and interpretation boards. Chinese people speak loudly, smoke and throw the cigarette on the streets Chinese people prefer the businesses those are owned by the Chinese, including hotels, guesthouses and restaurants. Revenue is not distributed to local people They like throwing rubbishes in inappropriate place and do not clean the toilet after using They do not listen to the tour guides and do not wear life jackets Chinese people use different social media platforms, such as they use Baidu instead of Google, WeChat instead of WhatsApp or Line, Renren instead of Facebook, Youku Tudou instead of YouTube, etc.²². We need to get familiar and use these tools in order to reach the Chinese tourists

²² www.how2shout.com/tools/china-facebook-social-media-platform-alternatives.html

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Source: Huanya Tour, Ctrip, Ctrip

Activity that is not indicated on the map: Tham Anglouang, Longtail boat, Mong ethnic group village

3.14 Thai Packaged Tour Flow in Vang Vieng

Characteristic	Travel in groups with travel agents from Vientiane Capital. Some groups stop at Nam Ngum Reservoir area before heading to Vang Vieng. Most of them are in middle – aged and elder people. They are interested in religious, making merit and off – season offerings. The tour follows the itinerary made by the travel agents. They do not have time to engage or interact with the destination hosts as they travel in a big group and their schedule is tight. They like to be entertained in the tourism sites and during travel. Therefore, the tour guides are required entertainment skills, such as storytelling and singing songs. Women like to do shopping while men prefer to enjoy the night life. They like massages, spas and use public toilets in the rest areas when they travel.	
Motivation / Interest	To relax and experience the natural heritage	
When do they come?	Lao New Year and long holiday in Thailand	
How many?	There is no specific statistic for this visitor flow	
Average Spending / Person / Day	56 – 113 USD / Person / Day ²³	
Average Length of Stay	1 – 2 days	
System Heads	Travel agents in Thailand and Laos	
Market Maven	Social medias, families and friends	
SWOT Analysis		

²³ Calculated from 3 days 2 nights tour package 5,200 – 10,500 Thai Baht of L2btravel

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Strength	 Laos and Thailand have similar language and culture, it is easy to communicate
Weakness	 Limited target marketing and online tourism information. Most of the information for Thai visitor reply on Thai website
Opportunity	 Vientiane Capital – Vang Vieng expressway 113.5 Km construction will be completed in 2021. Travelling to Vang Vieng will be much easier and in a shorter distance²⁴
Threat	 Thai politic is still uncertain Thai economy is still challenging, people may travel less Price competition in the region

²⁴ Muan.la

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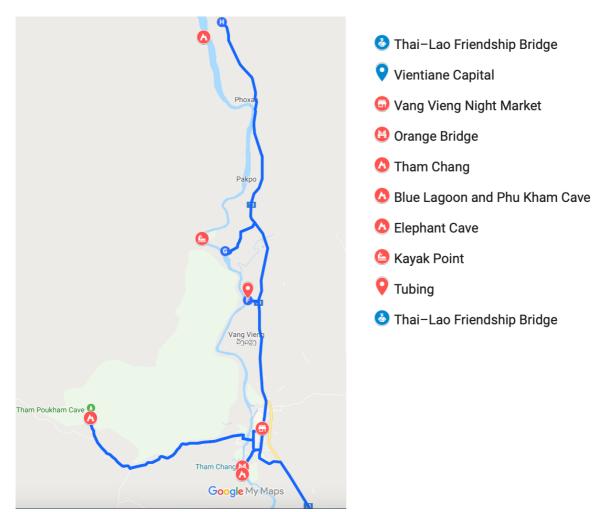


Source: www.eTravelWay.com, www.L2btravel.net

3.15 Thai Big Bike Caravan Flow in Vang Vieng

Characteristic	They are groups of bike lover from Thailand, form themselves as an association or a club who like to travel by bike on a tour package organized by travel agents in Thailand. They are supported by motorbike factory and distributors, such as Honda, Yamaha, etc. They cross the Friendship Bridge 1 to travel from Vientiane Capital to Vang Vieng and Luang Prabang. Stays in Vang Vieng and Luang Prabang for 1 night each. They like adventurous activities, use massages, spa services and public toilets.			
Motivation / Interest	To experience natural and cultural heritage along the road			
When do they come?	Lao New Year and long holiday in Thailand			
How many?	There is no specific statistic for this visitor flow			
Average Spending / Person / Day	97 USD / Person / Day			
Average Length of Stay	1 – 2 days			
System Heads	The big bike association or club in Thailand, Motorbike factories and distributors in Thailand, such as Honda and Yamaha.			
Market Maven	Friends who ride big bikes, social medias, such as Pantip			
SWOT Analysis				
Strength	 Natural and cultural heritage along the road 			
Weakness	 Short length of stay, visit few attractions, spend most of their time on motorbikes Limited online tourism information Limited directional signposts 			
Opportunity	 Big bike tours are gaining popularity in Thailand 			
Threat	 Strong competition Thailand, Cambodia, Vietnam and China Road safety is still a challenge 			

Map 3.15: Thai Big Bike Caravan Flow in Vang Vieng



Source: MGR Online, Kawasaki Motoaholic, www.pantip.com

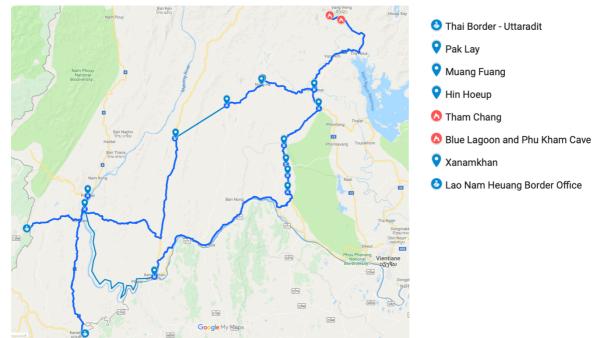
3.16 Thai Off Road Car Caravan Flow in Vang Vieng

Characteristic	They are the off-road car lovers from Thailand, form themselves as an association or a club who like to travel by off – road cars with a tour package organized by travel agents in Thailand. They are sponsored by major car manufacturers and distributors, such as Toyota, Ford, etc. They come in a group from Uttaradit province, Thailand to Paklay district, Xayyabouly province. They travel through Pheuang, Hin Heup in order to come to Vang Vieng. They prefer to travel on dirt road and avoid the main road if it is possible. Most of their time is on vehicles, they do not visit many tourism sites. They travel back via Hin Heup, Xanakham, Paklay in order to exit from Nam Heuang Border at Kenthao district. They like adventurous activities, use massages, spa services and public toilets.	
Motivation / Interest	To experience natural and cultural heritage along the road	
When do they come?	Lao New Year and long holiday in Thailand	
How many?	There is no specific statistics for this visitor flow	
Average Spending / Person / Day	110 USD / Person / Day ²⁵	
Average Length of Stay	1 – 2 Days	
System Heads	Off-road car association or club in Thailand, automotive factories and distributors company in Thailand	
Market Maven	Off – road car friends, social medias, such as pantip	
SWOT Analysis		
Strength	 Natural and cultural heritage along the road 	
Weakness	 Short length of stay, visit few attractions, spend most of their time on motorbike Limited online tourism information Limited directional signpost 	

²⁵ Calculated from a tour package, 4 days 3 nights, 12,900 Thai Baht / person, plus vehicle 2,900 Baht / vehicle

Opportunity	_	Off- road car tours are gaining popularity in Thailand
Threat	_	Road safety in Laos is still a challenge ²⁶

Map 3.16: Thai Off Road Car Caravan Flow in Vang Vieng



Online map: Interactive Map

Source: Tripdeedee, WC TV Online, WC TV Online, Loeitravel, Pantip

www.mgronline.com, Northern Car, www.weekendhobby.com

²⁶ Kapook.com

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3.17 Domestic Weekender Flow in Vang Vieng

Characteristic	Lao people or foreigners living in Laos, especially from Vientiane Capital. They drive their own cars to Vang Vieng via the 13 north road on the weekend. They come with their families, friends and colleagues. They stay at accommodations that has parking area, like to eat local food, buy handicrafts and use public toilets at resting areas. They prefer attractions that have restaurants close to the nature with loud music.		
Motivation / Interest	To relax and experience natural heritage		
When do they come?	Public holiday and weekend		
How many?	There were 43,900 domestic visitors came to Vang Vieng in 2018, but there is specific statistic for this visitor flow		
Average Spending / Person / Day	No data		
Average Length of Stay	2 – 3 days		
System Heads	Tourist attractions, travel agents that sell day tour		
Market Maven	Social medias, especially Facebook, Friends		
SWOT Analysis			
Strength	 Vang Vieng locates close to Vientiane Capital, it is the nearest natural attraction for people living in Vientiane Capital 		
Weakness	 Price of products and services is higher than other areas Limited online tourism information and target marketing 		
Opportunity	 Vientiane Capital – Vang Vieng expressway 113.5 Km construction will be completed in 2021. Travelling to Vang Vieng will be much easier and in a shorter distance 		
Threat	 Economic situation is still a challenge, people may travel less 		





Source: Muan.la, Muan.la, Muan.la,

3.18 Domestic Event & Festival Flow in Vang Vieng

	Lao people and foreigners living in Laos, especially from Vientiane Capital.				
	They drive their own cars to Vang Vieng during local events and festivals, such				
Characteristic	as Lao New Year, rocket and music festival. They come with their families, friends and colleagues. They stay at accommodations that has parking areas,				
	like to eat local food, buy handicrafts and use public toilets at resting areas.				
	They prefer attractions that have restaurants close to the nature with loud				
	music.				
Motivation / Interest	To experience cultural heritage and entertainment during festival				
When do they	Lao New Year: April				
come?	Rocket festival: May				
	Vang Vieng Music Festival: December				
How many?	There were 43,900 domestic visitors came to Vang Vieng in 2018, but there is specific statistic for this visitor flow				
Average Spending / Person / Day	No data				
Average Length of Stay	2 – 3 days				
System Heads	Event organizers, tourist attractions and travel agents that sell day tour				
Market Maven	Friends, social medias, especially Facebook				
SWOT Analysis	SWOT Analysis				
	 Vang Vieng has the authentic natural heritages There is large outdoor area for organizing events 				
Strength	 Vang Vieng locates close to Vientiane Capital, it is the nearest natural 				
	attraction for people living in Vientiane Capital				
	 Limited online tourism information and target marketing 				
Weakness	 Price of products and services during events and festivals is more expensive than usual 				
	 There is not enough accommodation during festivals 				
L					

Opportunity	_	Vientiane Capital – Vang Vieng expressway 113.5 Km construction will be completed in 2021. Travelling to Vang Vieng will be much easier and in a shorter distance
Threat	 There are many people during events and festivals booth local people and visitors; safety and security standards need to be improved 	

Map 3.18: Domestic Event & Festival Flow in Vang Vieng



Online map: Interactive Map

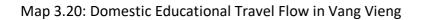
Source: Vang Vieng Music Fest, Muan.la,

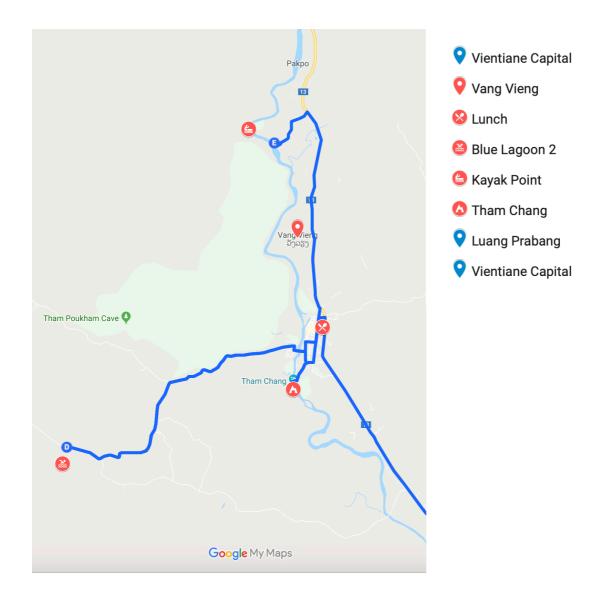
3.19 Domestic MICE in Vang Vieng

Characteristic	Participants from public, private and project who travel from Vien Capital for workshops or meetings. Travel with their own cars, buse stic minivans. They stay at the meeting venues or nearby accommodations. continue to travel and buy souvenirs during or after the meetings in Vieng	
Motivation / Interest	To experience natural scenery during or after the meetings	
When do they come?	All year round	
How many?	There were 43,900 domestic visitors came to Vang Vieng in 2018, but there is specific statistic for this visitor flow	
Average Spending / Person / Day	No data	
Average Length of Stay	2 – 3 days	
System Heads	Medium to large hotels those have meeting venues and facilities	
Market Maven	Colleagues and social medias	
SWOT Analysis		
Strength	 Authentic natural sceneries It locates close to Vientiane Capital and convenient transportation 	
Weakness	 Limited online tourism information and target marketing Limited availability of quality services and meeting venues 	
Opportunity	 Vientiane Capital – Vang Vieng expressway 113.5 Km construction will be completed in 2021. Travelling to Vang Vieng will be much easier and in a shorter distance 	
Threat	 Economic situation is still challenging, organizations may organize meeting within the provinces in order to save the cost 	

3.20 Domestic Educational Travel Flow in Vang Vieng

Characteristic	Students from public and private education institutes, especially private business colleges. They travel in groups by big buses from Vientiane Capital.	
Motivation / Interest	To experience natural heritages and team building activities	
When do they come?	All year round	
How many?	There were 43,900 domestic visitors came to Vang Vieng in 2018, but there is specific statistic for this visitor flow	
Average Spending / Person / Day	No data	
Average Length of Stay	2 days	
System Heads	Public and private education institutes	
Market Maven	Friends, social medias, especially Facebook	
SWOT Analysis		
Strength	 Vang Vieng tourism is growing, there are both advantage and disadvantage in tourism development that can be lesson learns for the students 	
Weakness	 Limited online tourism information and target marketing 	
Opportunity	 Vientiane Capital – Vang Vieng expressway 113.5 Km construction will be completed in 2021. Travelling to Vang Vieng will be much easier and in a shorter distance 	
Threat	 Low purchasing power since they are students 	

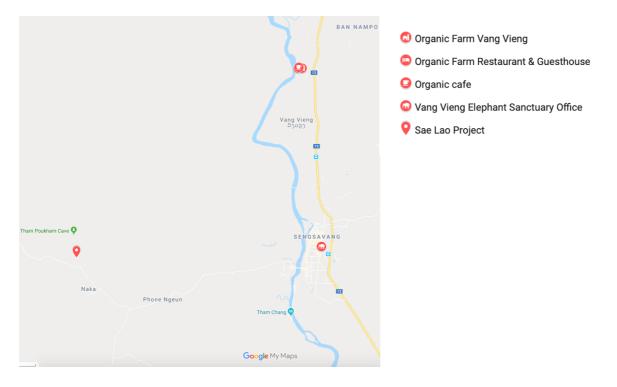




Source: Medium, Souksavath College,

3.21 Foreign Educational Travel Flow in Vang Vieng

Characteristic	Students and volunteers from aboard who are interested in volunteer work in Vang Vieng. There are different places to work as volunteer in Vang Vieng such as the Organic farm, elephant sanctuary and Sae Lao Project.	
Motivation / Interest	To experience local culture and authentic natural heritages	
When do they come?	All year round	
How many?	There is no specific statistic for this visitor flow	
Average Spending / Person / Day	No data	
Average Length of Stay	2 – 7 days	
System Heads	Organic Farm Vang Vieng, SAE Lao Project, Vang Vieng Elephant Sanctuary and travel agents who offer a tour for foreign educational traveler, such as Green Discovery	
Market Maven	Volunteer friends, education institutes in their countries	
SWOT Analysis		
Strength	 Vang Vieng tourism is growing, there are both advantage and disadvantage in tourism development that can be lesson learns for the students 	
Weakness	 Limited online tourism information and target marketing 	
Opportunity	 Education travel is getting more popular 	
Threat	 Low purchasing power since they are students 	



Map 3.21: Foreign Educational Travel Flow in Vang Vieng

Online map: Interactive Map

Source: Organic Farm Vang Vieng, SAE Lao Project, Old World Wandering
Vang Vieng Elephant Sanctuary

4) SWOT Analysis

The SWOT analysis for the Vientiane Province tourism sector is based on the consultation workshop with tourism stakeholders, comments of visitors in tourism research and online platforms, it can be summarized as follow:

4.1 Strengths

- 1) Vientiane province has abundant authentic natural heritages
- 2) It is safe and peaceful
- 3) It locates close to Vientiane Capital
- 4) There are active business people who are interested to invest in tourism development
- 5) There are hotel, guesthouse, restaurant and spa groups. In addition, industry trainers are competent and able to provide training for other businesses

4.2 Weaknesses

Tourism Development, Infrastructure and Environment

- 1) Limited infrastructure and accessibility to tourism attractions
- 2) Limited infrastructure and facilities for the elderly and disable visitors at tourism attractions
- Local handicraft products lack attractive story and have not been able to establish linkages with visitor experience in the destination
- 4) Local festivals and events could attract only domestic tourists. It has not been designed or organized according to the needs of foreign visitors
- 5) Limited numbers of quality homestays, it could only attract budget tourists. Collaboration among the public and private sectors in homestays development and promotion remains limited.
- 6) Limited directional signposts to tourism attractions, particularly for independent travelers.
- 7) Lack of good quality public toilets in rest areas and tourism attractions.
- 8) Limited standard on waste management in urban areas and tourism sites.

- 9) Limited statistics on visitors and visitor flow data. Visitor statistics is categorized only by nationality and can be done only at international borders and check points. Provincial border visitors and domestic tourists have not been systematically gathered.
- 10) Limited collaboration in product development with surrounding provinces

Tourism Marketing

- 11) Online tourism information for Laos is limited. Laos official tourism website has not been designed according to the needs of the target audiences. Information on other online platforms, such as TripAdvisor, Lonely Planet, Wikitravel are limited. Limited use of social medias for specific markets, such as Weibo, WeChat, Youku Tudou, etc. for Chinese market.
- 12) Many local tourism sites and attractions are not found on Google Maps, particularly smaller tourism attractions that are managed by the public or community and homestay services. Visitors have limited access to the attractions, especially independent travelers.
- 13) Limited production and availability of high-quality tourism maps that features detailed information suitable for each visitor flows.
- 14) Since many tourists can access tourism information online, there has been little improvement and development of quality information centers due to decline usage of physical information centers.
- 15) Many tourism sites and attractions still require quality interpretative materials that can improve and enrich visitor experience by helping site visitors understand the significance of the place they are visiting
- 16) Laos Simply Beautiful Brand has not been widely recognized by visitors since it has not been used consistently by either the public or private sectors. There is lack of simple brand use guideline and how to access the logo, images and relevant information.

Tourism Management

- 17) Public safety and management regulation of tourism activities is still limited.
- 18) Business associations and groups in tourism sector, such as hotels and restaurants, travel agents, handicraft associations and tour guides group need to step-up their capacity to provide quality products and consistent services. Currently, membership numbers remain low due to limited supporting activities provided by the associations or groups.
- 19) Road signage still in need of improvement, particularly warning and prohibited signboards along the roads to reduce vehicle speed, especially the areas where the roads are windy, narrow, slippery, etc.
- 20) Limited price control for tourism products and services

Skills Development

- 21) Service quality of many hotels, guesthouses, resorts and restaurants still need improvement. This is due to the limited access to quality training services, especially for small and medium size enterprises.
- 22) Limited awareness and access to technology of small and medium size enterprises, that include online booking platforms, use of Google maps and social media platforms, such as TripAdvisor and Facebook
- 23) Tour guides have limited guiding
- 24) Education institutions have limited capacity and are inadequately equip with experienced teachers that possess both knowledge and practical expertise. At the same time the schools also lack quality demonstration facilities.
- 25) There are limited numbers of meting venues that meets international standards, in terms of facilities and service quality.

4.3 Opportunities

- Access to tourism information has never been easier as technology advances and travelers are becoming more tech-savvy. Visitors are increasingly accessing tourism information via online platforms. Online tourism marketing can be very specific, effective and measurable in real time.
- 2) Lao government has launched an online visa application platform²⁷.
- 3) Chinese visitors are now able to make payment on mobile phone via QR Code without carrying cash in Laos. It has made it more convenient and safer. This is a result of financial institutional collaboration between BCEL and UnionPay International in China and between the Joint Development Bank and Alipay in China²⁸.
- 4) Laos China railways construction is due to be completed in 2022. Travelling from China to Laos will be much easier. There will not only be Chinese visitors, but also international visitors coming through from China.
- 5) The 113.5 Km Vientiane Capital Vang Vieng expressway is under construction and is due to be completed in 2021. Travelling to and from Vang Vieng will be much easier and in a shorter distance.
- 6) New tourism and hospitality training building of the Vientiane province technical and vocational college, Vang Vieng Campus is being constructed, that will be a perfect place to strengthen human resource capacity to the tourism labor market.

4.4 Threats

- 1) Unstable political environment in neighboring country may affect the Lao tourism sector.
- 2) Slow economic growth globally, regionally and within Laos is expected to affect the tourism industry overall.

²⁷ https://laoevisa.gov.la

²⁸ https://laotiantimes.com/2019/07/23/bcel-unionpay-to-launch-qr-code-payment-service-in-laos

- Chinese and Korean tourists prefer businesses that are owned and operated by their countrymen, including: hotels, guesthouses and restaurants. Local businesses face difficult competition.
- 4) The in appropriated behavior of a big group of visitors or those who often speak loudly and travel unresponsively, such as Korean and Chinese may affect the quality visitors
- 5) Good Internet coverage is limited to key urban areas and some parts of rural Laos. Tourists still face difficulties when trying to access online tourism information when travel through the country.
- 6) Laos faces high competition from neighboring countries, such as Thailand, Vietnam and Cambodia. Number of visitors to Laos might drop due to the low competitiveness of its tourism products and services.
- Large foreign investment in a tourism destination, such as Vang Vieng could create a significant negative impact to the authentic nature if development zone is not properly allocated.
- Pollution from factories in Vang Vieng creates negative impact on air, land and water quality
- 9) Young people perceive tourism work as a low and insecure job, it results in high staff turnover rate and businesses are reluctant to investment in human resource capacity development

4.5 Weaknesses (Based on attraction and activity)

Activity	Weakness	
Nam Ngum Reservoir	 Limited service quality of accommodations and restaurants Difficult road access to Nam Ngum Reservoir area, it is narrow and dangerous Limited parking areas Limited public toilet standards, including on the cruises Limited waste management Limited online tourism information and targeted marketing Limited visitors in tourist information centers Local handicraft products lack of diversity and attractive story 	
Water activity, such as cruising, jet ski, slider, kayaking	 Limited safety and security standard,s such as lack of safety introduction to visitor before departure, emergency introduction, number and quality of life jackets and life guards 	
Tourist information at Nam Ngum Reservoir	 Limited tourism information and lack of diversity 	
Handicraft	 Lack of attractive stories Lack of diversity (Nam Ngum Reservoir area), mostly sticky rice box Limited targeted marketing and use of technology and social medias, such as Google Maps, TripAdvisor, Facebook, etc. 	
Vang Vieng		
Tham Chang Cave		

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²⁹ TripAdvisor Review on Tham Chang Cave

Tham Phu Kham Cave and Blue Lagoon 1	 TripAdvisor Review³⁰ Too many visitors in particular period that makes the cave too crowded. For instant, when a big group of Korean visitors come, it sometimes annoys international experiential FIT visitors who prefer the quiet environment The music is too loud for people who like to experience nature in relaxation mode Slippery footpath on the way up, lack of warning sign for visitors The water color turns to brown and muddy in rainy season 	
Tham Nam Cave	TripAdvisor Review ³¹ Lack of interpretation about the deep of the cave and directional signposts in order to allow the visitors make decision whether to keep going or turn around when they are tubing in a dark and cool water Limited local guide skills, sometimes the guides make up the price themselves, waterproof bag lack of quality, limited safety and security. There are sexual harassments, such as touching body since it is dark in the cave, especially the group that has no man Too many visitors in particular period that makes the cave too crowded	
Blue Lagoon 3	 Review³² Too many visitors in particular period that makes the cave too crowded. For instant, when a big group of Korean visitors come, it sometimes annoys international experiential FIT visitors who prefer the quiet environment The music is too loud for visitors those who want to relax Water is not clean when there are many visitors 	
Elephant Sanctuary		

³⁰ TripAdvisor Review on Tham Phu Kham Cave and Blue Lagoon

³¹ <u>TripAdvisor Review on Tham Nam (Water cave)</u>

³² TripAdvisor Review on Blue Lagoon 3

³³ <u>TripAdvisor Review on Vang Vieng Elephant Sanctuary</u>

Pha Ngern	 TripAdvisor Review³⁴ Limited garbage can at the view point Lack of directional signposts on the way up, visitors are not aware about where they are and how long will it take to get to the top. Some part of the trail is challenging, poor quality wooden stair and lack of handrail It is slippery in raining season and many mosquitos Lack of information for visitors in preparing proper outfit for trekking 	
Pha Nam Xay	TripAdvisor Review³⁵ Limited garbage can at the view point, lack of prohibited signposts and allocation of a proper place for garbage can Some part of the trail is challenging, it is slippery in rainy season	
Tham Pha Poak Cave	TripAdvisor Review³⁶ Wooden stair and handrail to the cave lack of safety standard There are many mosquitos on the way up, lack of information for visitors in preparing a proper outfit The trail has limited safety standard	
Tham Xang	 TripAdvisor Review³⁷ There is nothing much to see and do, it is just a quick stop for pictures after tubing. It is not worth to travel just for this cave 	
Night Market	Google Maps Review ³⁸ Products are all the same	
Kaeng Nyui Waterfall		
Tourist information center	 Limited English communication skills of the staff Promotional materials have to compete with online tourism information which is fresh and adjustable 	
Na Duang Homestay	Visitor comments ⁴⁰ The community has limited English communication skills	

³⁴ TripAdvisor Review on Pha Ngern View Point

³⁸ Google Map Review on Vang Vieng Night Market

³⁵ TripAdvisor Review on Nam Xay Viewpoint

³⁶ TripAdvisor Review on Lusi and Pha Poak Cave

³⁷ TripAdvisor Review on Tham Xang (Elephant Cave)

³⁹ TripAdvisor Review on Kaeng Nyui Waterfalll

⁴⁰ www.toventurefar.com

	 Limited homestay quality which can only accommodated international budget FIT travelers Lack of interpretation boards about the village, community-based tourism activity and homestay service 	
Water activity, such as Kayaking, tubing, long tail boat	 aking, There are rubbishes on Nam Song river, the river is not clean due to the lack of water treatment system before it goes into the river. 	
Air activity: riding balloon, paramotor, ziplining	balloon, – Limited safety standard notor, – Lack of specific rules and regulations	
Land activity, such as riding motorbike, cycling, buggy car, rock climbing, trekking	 Limited directional signposts Difficult road condition Limited safety standards 	

5) Vision

The vision for the Vientiane province tourism destination management is "Develop Vientiane province tourism to become a tourism destination linking with other provinces, there are prominent natural, cultural and historical tourism attractions, sustainably develop community-based tourism, create job for local people and contribute to the poverty reduction according to the government policy"⁴¹.

In order to achieve the above visions, the objectives, targets, strategies, programs and action plan will be defined. However, it is important to understand the concepts and principles of the different elements, including the destination branding, destination marketing, product development, safety and security and crisis communication.

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⁴¹ Vientiane province tourism development and promotion strategy 2011 – 2020, page 25, Vientiane Provincial Department of Information, Culture and Tourism

6) Destination Branding

Destination Branding aims to establish recognition, awareness and good perception in the mind of visitors toward the destination. Branding is not only creating a logo, but that includes the use of right picture, color and wording in marketing and promotion in order to have a consistent message to the right audience.

6.1 Laos Simply Beautiful

Laos Simply Beautiful Brand was initially established in 2008. The logo combines Laos' natural, culture and heritage. It uses the national colors and gives a sense of simplicity and a new day⁴².



- Frangipani: National flower, reflects beautiful nature and sense of a new day.
- Silhouette of That Luang Stupa: National symbol, reflects authentic heritage.
- LAOS: Deep blue color from national flag, stylish and explicit font.
- Simply Beautiful: Red color from national flag, a simple yet personal script, reflects authentic culture, evoking the warmth of Lao people.
- Color: Blue, reflects the wealth. White indicates brightness and Red resembles Strength.

Laos tourism brand was ranked 34th in Asia out of 46 countries, 129th globally out of 193 countries⁴³. Laos tourism brand is still behind the neighboring countries, such as Thailand, Vietnam and Cambodia. The reason is that the Laos Simply Beautiful brand has not been used widely due to the limited awareness among the tourism stakeholders.

⁴² Laos Brand Book: Guidelines for the use of brand elements to promote Lao PDR, page 3, MICT

⁴³ Country Brand Ranking 2017 - 2018, Tourism Edition, page 30, Bloom Consulting

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No.	Country	Asia Ranking (Total 46 countries)	Global Ranking (Total 193 countries)
1	Thailand	1	2
2	Vietnam	15	47
3	Cambodia	23	74
4	Laos	34	129
5	Myanmar	43	159

It is not only about using the logo and slogan, but it includes a great mix of image, color and wording that would appeal to the target markets.

Laos tourism branding strategy has defined 4 primary and 2 secondary audiences, which are categorized by their motivations and interests⁴⁴. The messages to the audiences should be based on their motivations and interests rather than telling them what we have.

Image: Traveler Typologies



⁴⁴ Laos Tourism Branding Strategy, page 29, Tourism marketing department, MICT

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6.2 Primary Audience

- Novelty: Desire to find something new whether a tangible place to visit or intangible life experience
- 2) Exploration: Willing to see and explore all a destination has to offer
- Recharge: Chance to unwind and escape in a peaceful destination whether alone or with others
- 4) Active: Seeking to enjoy outdoor leisure and recreational activities of interest

6.3 Secondary Audience

- 1) Affordable Escape: Seeking a nearby destination for an enjoyable escape that is within budget
- 2) **Indulgence**: Seeking time away in luxurious surrounding primarily to pamper themselves and relax

6.4 Brand Positioning

Laos tourism branding strategy has repositioned the 'Laos Simply Beautiful' brand in order to differentiate from competitors. The Brand Laos Today has been focusing on just cultural tourism. In most cases it promoted tourism activities and attractions that are 'to see' only. Therefore, the Brand Laos Tomorrow will maintain the balance between natural and cultural tourism as well as offering visitors unique travel experiences (Diagram 6.4.1).



Diagram 6.4.1: Laos Tourism Branding Position

In addition, Laos tourism brand will keep the "Peaceful & laidback" experience which is the Unique Selling Point (USP) that differentiate Laos from its neighbors. Moreover, wide variety of experiences will be offered rather than one – dimensional experience.



Diagram 6.4.2: Laos Tourism Branding Position

6.5 Unique Selling Points – USPs

In order to differentiate itself from its neighbors, Laos tourism brand must position itself in offering unique tourism experiences in both cultural and natural aspects. The experiences should be diverse and maintain the peaceful environment.



Image: Traveler Typologies

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6.6 Conclusion

- 1) Laos Simply Beautiful has not been widely recognized by the tourism markets. There is limited awareness and application by the tourism stakeholders.
- 2) Laos tourism brand has identified the target audiences. Tourism marketing and messages should be communicated based on the market motivations and interests rather than telling them what we have.
- Traveler typologies are relevant to the visitor follows, the contents or messages of marketing and promotional campaigns should align with the interests and motivations of each group.

No.	Visitor Flow	Characteristic
1	Domestic Weekender in Nam Ngum Reservoir Flow	Recharge
2	Chinese Group in Nam Ngum Reservoir Flow	Novelty, Recharge
3	Korean Group in Nam Ngum Reservoir Flow	Novelty, Recharge
4	Thai Packaged Tour in Nam Ngum Reservoir Flow	Recharge
5	International Small Group in Nam Ngum Reservoir Flow	Exploration
6	Domestic MICE	Recharge
7	Thai Border Crossing in Xanakham Flow	Recharge, Exploration
8	International Experiential FIT Flow in Vang Vieng	Exploration, Active
9	International Budgeted FIT Flow in Vang Vieng	Affordable Escape, Active
10	Korean Group Flow in Vang Vieng	Novelty, Recharge
11	Korean FIT Flow in Vang Vieng	Active, Exploration
12	Chinese Car Caravan Flow in Vang Vieng	Active, Exploration
13	Chinese Group Flow in Vang Vieng	Novelty, Recharge
14	Thai Packaged Tour Flow in Vang Vieng	Recharge
15	Thai Big Bike Caravan Flow in Vang Vieng	Active, Exploration
16	Thai Off Road Car Caravan Flow in Vang Vieng	Active, Exploration
17	Domestic Weekender Flow in Vang Vieng	Recharge
18	Domestic Event & Festival Flow in Vang Vieng	Recharge
19	Domestic MICE in Vang Vieng	Recharge
20	Domestic Educational Travel Flow in Vang Vieng	Exploration
21	Foreign Educational Travel Flow in Vang Vieng	Exploration

7) Destination Marketing

The Laos Tourism Marketing Strategy 2019 – 2022⁴⁵ has defined the following strategy:

7.1 Go Digital

Laos tourism marketing must focus more on online or digital marketing such as shifting to provide information on website, social media and mobile applications and do less offline approach, such as printing brochure. The advantage of online marketing is that contents can be produced and adjusted quickly. The messages can be conveyed to the target audiences more effectively. It is also cost efficient and measurable.

However, tourism marketing still needs to maintain the offline approach, such as attending travel trade fair, organizing events and festivals, producing brochures and providing information at tourist information centers. More importantly, these offline approaches should be designed strategically and integrated with the online channels for the effectiveness and efficiency of the tourism marketing.

7.2 Maximize Regional

There were 135 million visitors to the ASEAN region in 2018, 3.09% visited Laos⁴⁶. Laos tourism marketing must aim to attract this market. While at the same time continue to formulate strategies to attract Chinese tourists, which is a growing market in the region and globally.

7.3 Target Markets

Laos tourism are targeting 4 main markets that are categorized by geographic areas, including 1) Domestic tourist (Lao people and foreigners living in Laos), 2) Regional tourist (Thai, Vietnamese, Burmese & Cambodian), 3) Chinese tourist and 4) International tourist (ASEAN, European, USA and Australian)⁴⁷. However, the marketing contents should be

⁴⁵ Laos Tourism Marketing Strategy 2019 – 2022, Tourism Marketing Department, MICT, 2019

⁴⁶ Second GMS Tourism Infrastructure for Inclusive Growth Project aims to increase the share of ASEAN's international visitor arrivals from 8% to 8.3% (Laos & Cambodia) by 2025

⁴⁷ Laos Tourism Marketing Strategy 2019 – 2022, Page 5, Tourism Marketing Department, MICT, 2019

developed based on the traveler typology rather than the country of origin or geographic areas.

7.4 Marketing Activity

The Laos Tourism Marketing Strategy 2016 – 2022 has defined the marketing activities as well as the implementation methodology as detailed below:

No.	Activity	Implementation Method
1	Online marketing	 Improve tourism website according to the Laos tourism branding strategy. Contents must be developed and adjusted according to the needs of the target markets, which is not only translating the contents to other languages. Use high resolution images, mobile responsive themes. Contents are regularly updated by community managers who are responsible for specific market. Use social media platforms such as: TripAdvisor, Instagram, Facebook, WeChat, Weibo, etc. Develop tourism mobile application that can be used without internet connection Help improve information on Google Maps.
2	Travel Trade Fairs	 Identify and select the most suitable travel trade fairs to attend based on the tourism marketing strategy. It does not have to be many trade fairs, only a few but ensure that quality and targeted outcomes can be achieved Identify alternative approaches that could reach the travel agents, such as organizing roadshow which could be cheaper and effective in reaching the target markets Provide information for the travel agents abroad via online channel, including sending regular newsletters that contains updated information on venues and tourism activities, images and travel itineraries Design the travel trade fair exhibition booth that aligns with the Laos tourism branding - Laos Simply Beautiful Brand. Plan and prepare in advance and define the measurable targets Monitor and evaluate the trade fair participation and performance

3	Public Relations	 Organize FAM trip for travel agents, media, bloggers and online influencers Establish slush fund for international media and blogger, this could cover the costs in Laos in case they are already in the region Develop interpretation materials for tourism sites aligning with the visitor flow routes, this would allow visitors to have a better understanding about the site they are visiting
4	Events	 Develop annual events calendar for tourism promotion, such as festivals, sporting events, handicraft show, etc. Plan, prepare, identify target audiences and work with international media to reach the international tourists Support private sector to take ownership and work with professional event organizers
5	Printed Materials	 Develop printed materials that aligns with the Laos tourism branding strategy The contents should be developed based on the traveler typologies rather than just providing provincial information Develop Laos tourism image and text library that can be assessible anywhere and anytime Develop brand guideline and templates for printed materials that aligns with the Laos tourism branding strategy.
6	Marketing Research	 Conduct research on target markets Conduct research on the effectiveness of tourism marketing, including online marketing, travel trade fair participation, FAM trips, events and printed materials

8) Product Development

According to the UNWTO's definition, "the destination product is the combination of elements that creates the total experience which can be offered to potential customers"⁴⁸. Experiences in a destination include intangible features, such as landscape, sights and scenes, environmental quality, service level, people friendliness as well as tangible aspects such as attractions, public infrastructure, accommodations, restaurants, etc. The Lao Tourism Law defines tourism product as "natural and developed assets that could be served and offered to the tourist⁴⁹.

8.1 Types of Tourism Products

8.1.1 Natural Assets

Include landscapes, cliffs, caves, plateau, mountains, volcanos, forests, plants, wildlife, aquatic animals, insects, flowers, rivers, islands, beaches, ponds, waterfalls, rapids, hot springs, natural phenomenon, etc. The development of these products should maintain the authenticity of its natural heritage, avoid or minimize development or improvement that could create negative impacts to the nature. In addition, environmental quality management system must be in place in order to ensure the sustainability of the tourism products.

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⁴⁸ A Practical Guide to Tourism Destination Management, Page 83, UNWTO, 2011

⁴⁹ Lao Tourism Law (Updated), Page 3, National Assembly, 24 July 2013

8.1.2 Developed Assets

Developed assets include:

Cultural Developed Assets: Arts, architectures, antiques, archaeological sites, temples, houses, literatures, events, festivals, lifestyle, shopping and exhibition centers, etc.

Historical Developed Assets: Museums, monuments, houses of worship, birthplace, residences and workplace of important people, battle fields trails, etc.

Natural Developed Assets: Natural parks, playgrounds, zoos, mockup attractions, etc.

Additionally, developed assets include all supporting services such as accommodations, restaurants, tourist information centers, and other facilities, etc.

The development of these products should consider the visitor experiences and interactions with the products and services. For example, when visiting Vat Phou Temple alone the visitor would see only rocks, but when the visitor is accompanied by a heritage guide, Vat Phou comes alive.

Bringing the products to life can be done in different ways, such as providing interpretation materials and sign boards that contains images and texts, using audio guide, and other visual communication tools.

8.1.3 Local Products

They are locally produced in a village or country, such as handicrafts and agricultural products those can be promoted and sold to tourists. Those include silk, cotton, embroidery, bamboo products, wooden products, stones and wooden sculptures, paintings, teas, coffees, agricultural products, food, snacks, etc.

Local product development should consider customer needs and the different visitor flows. Thus far, many local products have been developed based on household consumption; therefore, it is too big, too heavy, limited quantity and low in quality and little value added. However, to compete with imported products, local producers could be supported through various means such as: establishing linkages with local lifestyle, brands, local product certification schemes, creating product story that links with visitor experiences, all of which could enhance the products marketability.

Local products are not only sold to visitors, they can be sold to tourism related businesses, such as accommodation providers. Using environmentally friendly products is one of the 11 criteria of the ASEAN Green Hotel Standard, which supports the use of local products in the business operation, including food and handicraft⁵⁰.

Local product development and promotion is related to the ethnic minority participation promotion, gender and poverty reduction. This promote domestic products that strengthen local economy and reduces the economic leakages to foreign countries.

⁵⁰ ASEAN Green Hotel Standard, Page 12, Tourism Management Department, MICT and TIIG 2 / ADB

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8.2 Tourism Infrastructure⁵¹

No.	Infrastructure	Objectives
1	Attraction Accessibility Facility	 Improve roads, pier, bridges, streetlights Consider elderly and disable visitors accessibility, such as: wheelchair ramps, handrails, etc.
2	Transportation	 Improve transportation standard, safety and accessibility to tourism sites Provide updated timetable and prices at bus stations in foreign languages according to the different visitor flows
3	Directional Signpost	 Install directional signposts along the roads to tourism sites based on visitor flows by following the Laos Directional Signpost Guideline
4	Electricity & Water Supply	 Ensure consistent electricity and clean water supply.
5	Technology	 Increase telephone and internet coverage Offer tourist sim card and internet packages
6	Waste Management	 Implement waste management system in tourist cities Enforce higher standards on landfill Enforce higher standards on bin usage and provide sufficient garbage bins Raise awareness of local people and tourist with regards to proper rubbish disposal and encourage the practice of: reduce, reuse and recycle Treat wastewater before it goes into the rivers, especially tourism businesses
7	Public Toilet	 Provide sufficient and better standard public toilets Consider elderly and disable visitors' accessibility To have maintenance system is in place
8	Tourist Information Center	 To provide sufficient and quality tourist information centers based on visitor flows To provide sufficient and quality printed materials, such as brochures and maps To build capacity of human resources that can communicate with target markets

⁵¹ Destination Management Training Manual, 01 for Entrepreneur and Tourism Business, Page 35, ILO – SBC

9	Visitor Statistic	0	To develop systematic statistics collection system that can gather consistent data on tourism businesses and visitor information both quantitatively and qualitatively To produce sufficient and clear statistical data for tourism destinations at the national, provincial and district level
			district level

Apart from developing products that is based on the destination's potential, tourism product development should be based on the visitor flows. Preserve the authentic natural and cultural heritage and avoid or reduce development or improvement that could create negative impacts to nature. By creating stories for handicraft products that links with visitor experiences in the destination could potentially enhance its marketability.

9) Safety & Security

Laos tourism destination was ranked 66th out of 136 countries in safety and security by the World Economic Forum in 2017. The score was 5.4 out of total 7⁵². In ASEAN, Laos was ranked 4th, after Singapore, Malaysia and Vietnam (Table 9.1). The score was given based on 5 aspects, including 1) Business costs of crime and violence, 2) Reliability of police services, 3) Business costs of terrorism, 4) Index of terrorism incidence and 5) Homicide rate. However, small crimes and road accidents were not included in the ranking criteria.

No.	Country	Rank	Score
1	Singapore	6	6.5
2	Malaysia	41	5.8
3	Vietnam	57	5.6
4	Laos	66	5.4
5	Cambodia	88	5.1
6	Indonesia	91	5.1
7	Thai	118	4.0
8	Philippines	126	3.6

Table 9.1: Safety & Security Ranking in ASEAN⁵³

Safety and security in a destination should consider the following aspects⁵⁴:

1) Tourist safety and security plan at the destination

It is important to have the tourist safety and security plan in a destination that is developed based on the risk analysis of the tourist activities. The plan must include all risky tourism activities as well as rules and regulations for land, water and air activities such as: mountain climbing, cycling, kayaking, ballooning, riding paramotor, etc. In addition, this must include clear instructions for lines of authority relating to

⁵² Travel and Tourism Competitiveness Report 2017, World Economic Forum

⁵³ Brunei and Myanmar were not included in the ranking due to the lack of data

⁵⁴ Destination Management Training Manual, 01 for Entrepreneur and Tourism Business, Page 66, ILO – SBC

communications with visitors in case of accidents and emergencies. The plan must be developed via public and private consultations.

2) Safety and security communication for visitors

Information must be distributed in key languages that matches the target audiences. The channels include: online, brochures, warning signs, prohibited signs, interpretation boards, etc.

3) Elderly and disable visitors' accessibility

Ensure the facilities for elderly and disable visitors accessibility, such as ramps, handrails, disable people toilets, dedicated car parking space, etc.

4) Adequate and good quality water supply

Ensure proper water filter system are installed if water is sourced directly from the river. Visitors should be informed about local water quality. For example, the Mekong river consumption on Don Ded Don Khon Islands.

- 5) Regularly check the safety and cleanliness of restaurants
- 6) Ensure that there is fire safety standard in accommodation businesses
- 7) Contingency plan in case of natural disasters
- 8) Regular meeting between the public and private sectors to discuss about safety and security issues at the destination

10) Crisis Communication

Crisis are risks, issues and emergencies that occurs as a result of natural or man-made disasters, which can bring about negative impacts to the destination. It can be classified into 5 categories, such as environmental, societal/ political, economic, health related and technological events (Table 10.1)⁵⁵.

Crisis communication is not only during when crisis occur, but it includes raising awareness for visitors about crisis that could potentially occur in a given location. The Lao Tourism Law identifies that "the concerned agencies shall provide information and explain about emergency situations that have happened or may happen which could affect visitors and the tourism brand and shall provide instruction on preventive measure, such as earthquake, flood, fire, storm, diseases, etc.⁵⁶. Visitors safety can be maximized and the destination's reputation can be secured when proper safety measures are put in place that allows for timely communication of any incidents that may occur.

No.	Category	Crisis
1	Environmental events	Earthquake, volcano, Tsunami, flood, storm raining, wildfire, etc.
2	Societal / Political events	Crime, political riots, coups, terrorism, war, etc.
3	Economic events	Financial / fiscal crisis, economic crisis, exchange rate collapses, etc.
4	Health related events	Foot and Mouth Disease, SARS, Salmonella, Malaria, etc.
5	Technological events	Transportation accident, electricity went out, etc.

Table 10.1: Crisis category that could impact a destination

Crisis communication should consider the following aspects:

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⁵⁵ ASEAN Tourism Crisis Communication Manual (Incorporating Best Practices of PATA & UNWTO), Page 5

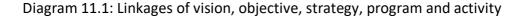
⁵⁶ Lao Tourism Law (Updated), Page 8, National Assembly, 24 July 2013

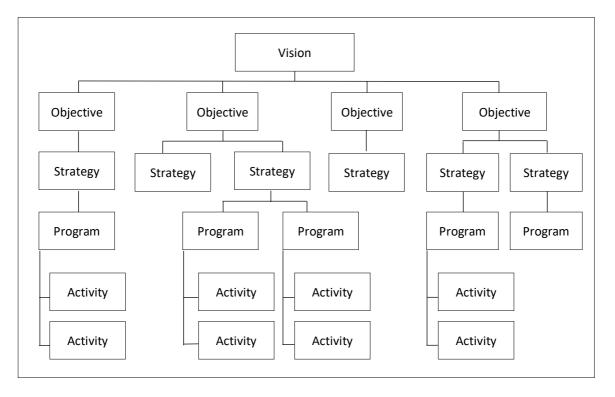
- Crisis communication plan for visitors: Identify risks that have occurred in the past and potential risks that could occur at the destination in the future. Setup a responsible agency for crisis communication that have the capacity to clearly define messages, create document templates, identify appropriate communication channels, and communication process with the relevant organizations, etc.
- 2) Identify communication channels: Consider the fastest and the most effective communication channels to reach visitors such as website, social media, mobile app, etc. Brochure is applicable for information dissemination on crisis prevention and for visitors who do not have access to technology.
- 3) Languages: ensure communication messages are clear and available in key languages of the target markets
- 4) Information board: Includes directional signposts to assembly points in case of emergencies. Install warning and danger signs and information panels advising tourists about the risks and crisis. The languages should be suitable for visitors and the symbols should align with international safety standards.
- 5) **Training:** Provide training for responsible agencies on crisis management and organizations that can provide first aid for visitors.

11) Objectives

To achieve the vision 2025, Vientiane province tourism destination management for 2020 – 2025 objectives are as follow:

- 1) To develop tourism circles that link with other provinces according to the market demand to provide more options for visitors
- 2) To develop unique natural, cultural and historical tourism resources in sustainable approach
- 3) To improve service quality of hotels, guesthouses and restaurants in order to attract high spending visitors
- 4) To promote Vientiane province tourism in domestic and foreign markets
- To sustainably develop community based tourism and to contribute to poverty reduction. Develop a network where stakeholders are involved in tourism development





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12) Targets

2025 tourism destination management targets for Vientiane Province are as follows:

- Attract 900,000 visitors per year by 2025 and achieve at least 5% average growth rate between 2020 – 2025
- 2) Increase the average length of stay of visitors to Vientiane province: International visitors stay at least 5 days, regional visitors 3 days and domestic visitors 2 days.
- Increase the average spending of visitors: International visitors pay at least 100 USD / person / day, regional visitors 70 USD / person / day and domestic visitors 50 USD / person /day.
- 4) Develop tourism development and preservation plans for at least five sites by 2025.
- 5) Develop at least one Community-Based Tourism in Vientiane province per year along the visitor flows. By 2025, to have developed at least five Community – Based Tourism products according to the ASEAN and Lao Community – Based Tourism Standards.
- 6) Develop at least one homestay in Vientiane province per day along the visitor flows. By 2025, to have developed at least five homestays that aligns with the ASEAN & Laos Homestay Standards.
- Develop at least three One District One Products (ODOP) for along the visitor flows by 2025
- 8) Develop at least three tourism programs on new tourism routes along the visitor flows
- 9) Classify tourism sites according to Lao Tourism Attraction Standard for at least five sites
- 10) Conduct tourism site research and allocation for at least 5 sites along the visitors
- 11) Achieve the ASEAN Clean Tourist City Award for at least 1 city by 2025
- 12) Achieve at least five Sustainable Tourism Award for by 2025
- 13) Develop and improve public toilets according to the ASEAN and Lao Public Toilet Standard for at least five locations
- 14) Develop & improve facilities in tourism sites for elderly and disable visitors for at least five sites
- 15) Improve tourism sites and activities information via online platforms, such as TripAdvisor and Google Maps that could cover at least 80% of the total tourism sites and activities in Vientiane province

- 16) Support and encourage private sector participation in Laos and regional travel trade fairs
- 17) Organize FAM Trip for travel agents and international medias
- 18) Develop interpretation boards for tourism sites along the visitors flow to cover at least50% of the total tourism sites in the visitor flows
- 19) Support private sector in Organizing at least one event and festival per year to promote tourism
- 20) Develop and produce at least 2,000 copies of printed materials such as brochure and map
- 21) Develop and improve the rules, regulations and tourism standards according to the ASEAN and Lao Standards
- 22) Classify accommodation standard for at least five properties and Lao restaurant cleanliness and safety standard for at least five businesses by 2025
- 23) Implement the ASEAN Green Hotel Standard and the ASEAN Spa Service Standard for at least 10 properties by 2025
- 24) Provide skills training for tourism businesses for at least 100 participants by 2025
- 25) At least 40% of the total participants of the destination management network are from the private sector.

13) Strategy 2020 – 2025

To achieve the objectives set out in the previous chapter, Vientiane province tourism destination management for 2020 – 2025 has the following strategies:

Tourism Development			
Strategy 1	Develop and improve tourism development strategy and related plans based on the needs of the markets and tourism potential in Vientiane province		
Strategy 2	Develop tourism products based on the visitor flows and linkages with regional and international tourism		
Strategy 3	Conduct tourism site research and allocation in potential areas based on the visitor flows in Vientiane province		
Strategy 4	Preserve the quality of the environment for sustainable tourism development		
Strategy 5	Ensure the safety and security for the visitors		
Strategy 6	Develop tourism infrastructure for tourism site accessibility		
Strategy 7	Improve tourism statistics data collection system and tourism research		
Strategy 8	Strengthen capacity of human resources in the tourism sector		
Strategy 9	Increase collaboration among public and private sector		
Tourism Marketing			
Strategy 10	Increase usage of technology in Vientiane province tourism marketing		
Strategy 11	Support private sector participation in travel trade fairs and road shows		
Strategy 12	Organize media and PR activities for tourism promotion		
Strategy 13	Improve tourism information services		
Strategy 14	Support private sector in arranging events and festivals for tourism promotion		
Strategy 15	Improve promotional materials based on the Laos tourism branding		
Strategy 16	Ensure the use of the Laos tourism branding in both public and private sector in tourism promotion		
Strategy 17	Develop tourism marketing strategy based on the target markets		
Strategy 18	Improve crisis communication for visitors		
Strategy 19	Conduct marketing research as basis for tourism marketing plan development		
Strategy 20	Strengthen capacity of human resources in the tourism sector		
Strategy 21	Improve collaboration among public and private sectors in Vientiane tourism marketing		

Tourism Management			
Strategy 22	Manage and strengthen capacity of travel agents based on the visitor flows		
Strategy 23	Strategy Manage and strengthen capacity of accommodation businesses based on the visitor flows		
Strategy 24	Improve tourism standards based on the visitor flows		
Strategy 25	Manage and Strengthen capacity of restaurant and entertainment businesses based on the visitor flows		
Strategy 26	Manage and strengthen capacity of tourism sites based on the visitor flows		
Strategy 27	Improve rules and regulations related to tourism business management		
Strategy 28	Strengthen capacity of human resources for the tourism sector in tourism management		
Strategy 29	Improve collaboration among public and private sector in tourism management		
Skills Developm	ient		
Strategy 30	Develop human resources capacity in hospitality skills		
Strategy 31	Develop human resources capacity in tour guiding skills		
Strategy 32	Strengthen capacity of trainers in the tourism sectors		
Strategy 33	Conduct training needs assessment for human resources for the tourism sector		
Strategy 34	Strengthen capacity of public and private education institutes for the tourism sector		
Strategy 35	Implement the MICE Standard		
Strategy 36	Strengthen capacity of human resources for the tourism sector in skills development		
Strategy 37	Develop human resources skills development strategy for the tourism sector		
Strategy 38	Improve collaboration among public and private sector in skills development		
Destination Ma	Destination Management		
Strategy 39	Improve collaboration among public and private sectors in destination management		
Strategy 40	Improve accessibility of destination management information for public and private sectors		
Strategy 41	Ensure the effectiveness and efficiency of destination management plan implementation		

14) Program 2020 – 2025

14.1 Tourism Development

Strategy	Program	
1. Planning		
Strategy 1: Develop and improve tourism	Program 1: Develop the Master Plan for tourism development in Nam Ngum Reservoir Area	
development strategy and related plans based on the needs of the market and	Program 2: Develop the natural, cultural and historical heritage preservation and management plan	
tourism potential in Vientiane province	Program 3: Develop the tourism management plan after railway project completion	
2. Tourism Product Deve	lopment	
	Program 1: Implement the ASEAN Community Based Tourism Standard along the visitor flows	
	Program 2: Implement the Laos Community Based Tourism Standard along the visitor flows	
	Program 3: Implement the ASEAN Homestay Standard along the visitor flows	
Strategy 2: Develop tourism products	Program 4: Implement the Laos Homestay Standard along the visitor flows	
based on the visitor flows and establish	Program 5: Develop and promote One District One Product (ODOP) for tourism along the visitor flows	
linkages with regional and international	Program 6: Develop and promote tourism related local events & festivals for tourism along the visitor flows	
tourism	Program 7: Conduct research and develop new tourism routes that link with visitor flows	
	Program 8: Establish SMEs supporting fund (Win – Win Project and SMEs Matching Fund) for business development in the tourism sector	
	Program 9: Implement the Laos Tourism Attraction Standard	
3. Tourism Site Research & Allocation		
Strategy 3: Conduct tourism site research and allocation in	Program 1: Conduct tourism site research and allocation along the visitor flows	
potential areas based on the visitor flows in Vientiane province	Program 2: Improve tourism site listing in Vientiane province	

Strategy	Program
4. Environmental Protec	tion
	Program 1: Implement the ASEAN Clean Tourist City Standard in
	Vientiane province
	Program 2: Implement the ASEAN Sustainable Tourism Award
Strategy 4: Preserve	Program 3: Implement responsible tourism activities, that includes
the quality of the	providing alternative solutions to single use plastic, such as single use
environment for	plastic reduction: drinking bottles, straws, plastic bags, etc.
sustainable tourism	Program 4: Improve landfill in Vientiane province
development	Program 5: Provide equipment and facility in waste management in
	Vientiane province
	Program 6: Raise awareness in environment for tourism stakeholders
	and students
5. Safety & Security	
	Program 1: Develop Safety & Security Plan for visitors in Vientiane
	province
	Program 2: Develop rules and regulations for risky tourism activities
Strategy 5: Ensure the	Program 3: Provide safety and security information for visitors along the
safety and security for	visitor flows
visitors	Program 4: Strengthen capacity of tourist safety and security agencies in
	Vientiane province
	Program 5: Develop emergency warning system for visitors that is
	accessible anywhere and anytime
6. Infrastructure Develop	
	Program 1: Implement the ASEAN Public Toilet Standard along the visitor flows
	Program 2: Implement the Laos Public Toilet Standard along the visitor flows
	Program 3: Improve facility in tourism sites for elderly and disable
	visitors along the visitor flows
	Program 4: Develop directional signposts to tourism sites along the
Strategy 6: Develop	visitor flows
tourism infrastructure	Program 5: Develop prohibited, warning and information signs at
for tourism site	tourism sites
accessibility	Program 6: Develop and improve tourism information centers along the
	visitor flows
	Program 7: Improve the road access to Nam Ngum Reservoir Area
	Program 8: Improve the boat pier at Nam Ngum Reservoir Area
	Program 9: Improve the parking area at Nam Ngum Reservoir Area
	Program 10: Develop the footpath at Nam Ngum Reservoir Area
	· · · · · · · · · · · · · · · · · · ·

Strategy	Program	
	Program 11: Set up street lights on the road to Nam Ngum Reservoir	
	Area	
	Program 12: Develop the view point and photo taking area at Nam	
	Ngum Reservoir Area	
	Program 13: Improve facilitates in accessing to islands at Nam Ngum	
	Reservoir Area	
	Program 14: Improve the road linking different tourism districts in	
	Vientiane province	
	Program 15: Develop the archeology storage and exhibition area at	
	tourism site in Vientiane province	
7. Tourism Research and	Statistic	
	Program 1: Improve the Vientiane province tourism statistic system that	
Strategy 7: Improve	aligns with Laos tourism statistic system	
tourism statistics data collection system and	Program 2: Conduct research on visitor flows in Vientiane province	
tourism research	Program 3: Conduct research on tourist satisfaction based on the visitor	
	flows	
8. Strengthen Human Re	source Capacity	
Strategy 8: Strengthen		
capacity of human	Program 1: Build capacity of tourism officials on tourism statistic data	
resource in the tourism	management system	
sector		
9. Vientiane province tourism development taskforce		
Strategy 9: Increase	Program 1: Build capacity of the Vientiane province tourism	
collaboration among	development taskforce	
public and private	Program 2: Distribute taskforce action plan implementation progress	
sectors	report and future plans to members	

14.2 Tourism Marketing

Strategy	Program	
1. Online Marketing		
Strategy 10: Increase the usage of technology in Vientiane province tourism marketing	Program 1: Develop Vientiane province tourism Image & Text Library that can be accessed and anywhere anytime and link with Laos tourism image and text library	
	Program 2: Improve Vientiane province tourism information on the Laos tourism website based on the visitor flows	
	Program 3: Improve Vientiane province information on the Laos tourism mobile application based on the visitor flows	
	Program 4: Improve Vientiane province tourism information on social media and other tourism websites based on the need of the visitor flows	
	Program 5: Improve Vientiane province tourism information on Google Maps, such as tourism sites, homestays, locations, contacts, images, etc.	
2. Travel Trade Fair Parti	cipation and Roadshow	
Strategy 11: Support	Program 1: Participate in domestic travel trade fairs	
private sector participation in travel trade fairs and road	Program 2: Participate in regional travel trade fairs	
shows	Program 3: Organize road show to visit travel agents in aboard	
3. Media & PR		
	Program 1: Organize FAM Trip for travel agents along the visitor flows	
Stratogy 12: Organiza	Program 2: Develop interpretation board at tourism sites along the visitor flows	
Strategy 12: Organize media and PR activity for tourism promotion	Program 3: Promote Vientiane province tourism through promotional video based on the visitor flows	
	Program 4: Promote Vientiane province tourism through social media influencer	
	Program 5: Promote Vientiane province tourism through international media	
4. Tourism Information Service		
Strategy 13: Improve tourism information services	Program 1: Improve Vientiane province tourist information centers that aligns with the Laos tourism branding strategy	

Strategy	Program
5. Event	
Strategy 14: Support private sector in arranging event and festival for tourism promotion	Program 1: Promote Vientiane province tourism through local events and festivals
6. Printing material	
Strategy 15: Improve promotional materials based on the Laos tourism branding	Program 1: Develop Vientiane province tourism brochures based on the visitor flows Program 2: Develop Vientiane province tourism maps based on the visitor flows
7. Destination Branding	
Strategy 16: Ensure the use of Laos tourism branding in both public and private sector in tourism promotion	Program 1: Promote Vientiane province tourism through the Laos tourism branding based on the Laos tourism branding strategy
8. Planning	
Strategy 17: Develop	Program 1: Organize a dissemination workshop on the Laos tourism marketing strategy for tourism stakeholders in Vientiane province
tourism marketing strategy based on the target markets	Program 2: Develop Vientiane province tourism marketing program
	Program 3: Develop heritage interpretation strategy based on the visitor flows
9. Crisis Communication	
Strategy 18: Improve crisis communication for visitors	Program 1: Organize dissemination workshop on Crisis communication for tourism stakeholders
	Program 2: Develop crisis communication plan for visitors in Vientiane province
	Program 3: Implement crisis communication plan
10. Marketing Research	
Strategy 19: Conduct marketing research as basis for tourism marketing plan development	Program 1: Conduct tourism marketing research for Vientiane province based on the visitor flows
	Program 2: Conduct assessment on Vientiane province tourism marketing activities

Strategy	Program	
11. Strengthen human resource capacity		
Strategy 20: Strengthen capacity of human resources in the tourism sector	Program 1: Build capacity of officials in Vientiane Provincial DICT in online marketing	
	Program 2: Build capacity of officials in Vientiane Provincial DICT in designing promotional materials based on the Laos tourism branding Program 3: Build capacity of officials in in Vientiane Provincial DICT in	
	preparing and providing tourism information	
	Program 4: Build capacity of officials in in Vientiane Provincial DICT in	
	marketing research	
12. Vientiane tourism marketing taskforce		
Strategy 21: Improve collaboration among	Program 1: Build capacity of the Vientiane tourism marketing taskforce	
public and private sectors in Vientiane tourism marketing	Program 2: Distribute taskforce action plan implementation progress report and future plans to members	

14.3 Tourism Management

Strategy	Program	
1. Travel Agent Business Management		
Strategy 22: Manage and strengthen capacity of travel agents based on the visitor flows	Program 1: Strengthen capacity of the travel agent association / group in Vientiane province Program 2: Strengthen capacity of the Vientiane Province Tour Guide	
	Group	
	Program 3: Strengthen capacity of the boat group in Nam Ngum Reservoir	
	Program 4: Improve transportation services for visitor based on the visitor flows	
	Program 5: Implement tourism price control measures based on the visitor flows	
	Program 6: Implement Zero – Dollar Tourism Measures based on the visitor flows	
	Program 7: Improve tourism business statistics database in Vientiane province aligns with tourism management department database	
2. Accommodation Busin	ess Management	
Strategy 23: Strategy Manage and strengthen capacity of accommodation	Program 1: Implement the Accommodation Standard Classification along the visitor flows	
	Program 2: Strengthen capacity of hotel, guesthouse and restaurant associations / groups in Vientiane province	

Strategy	Program
businesses based on the visitor flows	Program 3: Support small and medium size enterprises in the tourism sector in accessing the online booking platforms
3. Tourism Standard	
Strategy 24: Improve tourism standards based on the visitor flows	Program 1: Establish the steering committee or taskforce for ASEAN tourism standard implementation in Vientiane province
	Program 2: Implement the ASEAN Green Hotel Standard along the visitor flows
	Program 3: Implement the ASEAN Spa Service Standard along the visitor flows
4. Restaurant & Entertair	iment Business Management
Strategy 25: Manage and Strengthen	Program 1: Implement the Laos Restaurant Safety & Cleanliness Standard
capacity of restaurant and entertainment businesses based on	Program 2: Implement human trafficking, woman and child violence prevention activities restaurant and entertainment businesses
the visitor flows	Program 3: Implement the Entertainment Business Standard
5. Tourism Site Managem	nent
Strategy 26: Manage and strengthen	Program 1: Implement the Laos tourisms site standard in collaboration with the Tourism Development section
capacity of tourism sites based on the visitor flows	Program 2: Build capacity of the tourism site management organization on first aid and safety based on the visitor flows
6. Rule & Regulation	
Strategy 27: Improve rules and regulations	Program 1: Develop the Vientiane Province Tourism Management Program
related to tourism business management	Program 2: Develop and improve rules and regulations related to to tourism business management
7. Strengthen human rese	ource capacity
Strategy 28: Strengthen capacity of human resources in the tourism sector in tourism management	Program 1: Build capacity of tourism officials Vientiane Provincial DICT in tourism management
8. Vientiane province tou	rism management taskforce
Strategy 29: Improve collaboration among public and private sectors in tourism management	Program 1: Build capacity of the Vientiane province tourism management taskforce
	Program 2: Distribute taskforce action plan implementation progress report and future plans to members

14.4 Skills Development

Strategy	Program		
1. Hospitality Skills Train			
Strategy 30: Develop human resources capacity in hospitality skills	Program 1: Improve service quality of hotels, guesthouses and restaurants base along the visitor flows		
2. Tour guide training	2. Tour guide training		
Strategy 31: Develop human resources capacity in tour guiding skills	Program 1: Improve the knowledge and guiding skills of tour guides along the visitor flows		
3. Training of trainers			
Strategy 32: Strengthen capacity of	Program 1: Build capacity of trainers on hospitality skills		
trainers in the tourism sectors	Program 2: Build capacity of trainers on tour guiding		
4. Research			
Strategy 33: Conduct training needs assessment for human resources in the tourism sector	Program 1: Conduct training needs assessment for businesses in the tourism sector in service quality improvement based on the visitor flows		
5. Strengthen capacity o	f public and private education institutes in the tourism sector		
Strategy 34:	Program 1: Build capacity of teachers in the tourism sector		
Strengthen capacity of public and private	Program 2: Improve demonstration facilities and equipment for key education institutes		
education institutes in the tourism sector	Program 3: Improve curriculums for bachelor's degree		
6. Implement the MICE	Standard		
Strategy 35:	Program 1: Implement the ASEAN MICE Standard		
Implement the MICE Standard	Program 2: Implement the Laos MICE Standard		
7. Strengthen human re	sources capacity		
Strategy 36: Strengthen capacity of human resources in the tourism sector in skills development	Program 1: Build capacity of government officials in Vientiane Provincial DICT on training and assessing skills		
8. Planning			
Strategy 37: Develop human resources skills development strategy in the tourism sector	Program 1: Develop the Vientiane province human resource skills development program		

9. Vientiane province skills development taskforce	
Strategy 38: Improve collaboration among	Program 1: Build capacity of the Vientiane province skills development taskforce
public and private sectors in skills development	Program 2: Distribute taskforce action plan implementation progress report and future plans to members

14.5 Destination Management

Strategy	Program
1. Destination Management	
Strategy 39: Improve	Program 1: Build capacity of the Vientiane Province Destination
the collaboration	Management Network on destination management
among public and	
private sectors in	Program 2: Distribute DMN action plan implementation progress and
destination	future plans to members
management	
	Program 1: Develop the Vientiane province Destination Management
	Online Database for public and private stakeholders in the tourism
Strategy 40: Improve	sector
accessibility in	Program 2: Develop the Vientiane province Tourism Online Database for
destination	public and private stakeholders in the tourism sector (Based on the
management	Vientiane Province Destination Management Online Database, gather
information for public	information from different sections, such as list of tourism product from
and private sectors	the Tourism Development Section, tourism image and text library from
and private sectors	the Tourism Marketing Section, list of tourism business from the
	Tourism Management Section and training curriculum from the Training
	Center)
Strategy 41: Ensure the	
effectiveness and	
efficiency of	Program 1: Implement destination management monitoring and
destination	evaluation activities
management plan	
implementation	

15) Action Plan 2020

The annual action plan is elaborated from the program for 2020 – 2025 as outlined in the previous chapter, see <u>Annex 2: Action Plan 2020</u>. The activities are categorized into 5 areas, including: 1) Tourism development, 2) Tourism marketing, 3) Tourism management, 4) Skills development and 5) Destination management.

In addition, implementation methodology has been defined in order to ensure that the activities are consistent with the visitor flows and the activities of the taskforces and departments are coherent. The budget for activities has not been allocated in this plan since it requires further discussion between the TIIG Project and responsible departments that will take place at the beginning of 2020.

16) DMN Structure

Destination management network or DMN in short is a public, private, and international organization gathering and working together. It aims to strengthen the collaboration in tourism destination management.

United National World Tourism Organization – UNWTO defines that "The governance structures of DMN vary from a single public authority to a public/private partnership model"⁵⁷. The fundamental function of the network includes strategic planning, market intelligence (data gathering and analysis, market research), tourism product development, monitoring, crisis management, training and capacity building, promotion, marketing and branding⁵⁸.

16.1 DMN Structure

The DMN at the national, provincial and district level are responsible for the Destination Management Plan 2020 – 2025 implementation for their respective destinations.

The Vientiane province DMN structure consists of a Chair who provides strategic guidance, DMN secretariat provides information and coordinates with the members (Diagram 16.1). Members include public and private sectors, such as Vientiane Provincial Department of Information, Culture and Tourism, District Information, Culture and Tourism Offices, provincial governor office, related government agencies, Nam ngum dam management center and education institutes. The private sector includes provincial chamber of industry and commerce, business groups and networks, handicraft producers and shops, hotels, resorts, guesthouses, restaurants and travel agents.

Vientiane Province Tourism Destination Management Plan 2020 – 2025

⁵⁷ UNWTO Tourism Definitions, Page 16, 2019

⁵⁸ UNWTO Guidelines for Institutional Strengthening of Destination Management Organization, Page 13, 2019

16.2 Roles & Responsibilities

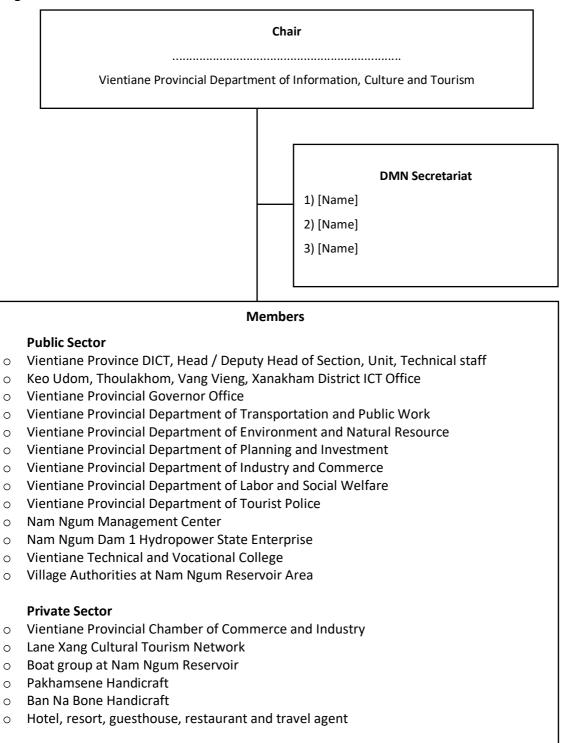
Chair and Co – Chair

- Provide strategic guidance on the Vientiane Province Tourism Destination Management Plan 2020 – 2025 implementation and to make sure that the progress is on track according to the plan, duration and budget.
- 2) Chair the annual and biannual DMN meetings and to review the action plan implementation progress and plan for the future.

DMN Secretariat

- Take ownership of the DMN secretariat action plan implementation which is part of the Vientiane Province Tourism Destination Management Plan 2020 – 2025.
- Prepare the annual and biannual DMN meeting, that includes preparing invitation letters, budgets, meeting venues and facilities, inviting participants, preparing contents and presentations.
- 3) Following the DMN meetings, the DMN secretariat shall prepare the meeting minutes that includes the contents, comments and next step in order to share with the participants.
- 4) Take ownership and look after the DMN office that locates at the Vientiane Provincial Department of Information, Culture and Tourism.
- 5) Coordinate with the Chair and Co Chair of the DMN and taskforces and members in providing necessary and relevant information regarding destination management.

Diagram 16.1: Vientiane Province DMN Structure



Members

- Members include public and private sector (<u>Annex 1: Vientiane Province DMN Members</u>). Members of the private sector should include operators that provide services along the routes of the identified visitor flows. This would allow the network to have relevant participants that can contribute ideas and feedback on the action plan to promote the specific visitor flows.
- 2) Take ownership in implementing relevant destination management activities that aligns with the Vientiane province tourism destination management plan 2020 2025
- 3) Share the activity implementation progress with the DMN secretariat in order to integrate into the DMN annual and biannual meeting. This is to provide the tourism stakeholders with up-to-date information on what's been done and will be done in order to synergize efforts, form collaborations and share resources and knowledge.
- 4) Participate in the Vientiane province DMN meetings, to review the implementation progress and plan for the future.

16.3 DMN Structure Change for 2020 – 2025

It requires collaboration from many different organizations, specially the private sector and relevant government agencies in order to keep the network going. At the beginning, the DMN structure would be dominated by the public sector. The role of private sector is only workshop participation and there will not be any taskforce yet (Diagram 16.3). In medium term, the awareness and understanding of private sector is increased that would lead to the taking ownership in activity implementation and the taskforce establishment. By 2025, the private sector shall be the co – chair of the DMN and the taskforces, the public sector would start to provide funding to the network. There will be coordination mechanism with the national and district DMN (Vang Vieng DMN).

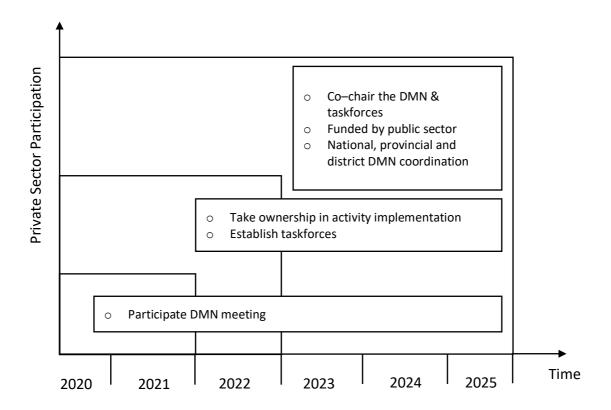


Diagram 16.3: Private Sector Participation vs. Time

16.4 DMN Member Benefit

- 1) Benefit from the results of the action plan implementation by the network.
- Receive information on destination management activities that can be applied into their work and businesses.
- 3) SMN Matching Fund privilege from the project for business development.
- 4) Privilege to participate in selected travel trade fairs in Laos and abroad.
- Privilege to participate selected exposure trip relevant to destination management in Laos and abroad.

16.5 DMN Internal & External Communication

For effective and timely internal and external communication, the DMN will reduce the traditional communication approach, such as printing and distributing invitation letters by fax. Technology and digital platforms will be used, including WhatsApp, Email, Facebook and website.

WhatsApp can be used in a smaller group of stakeholders setting; for instant, among DMN Secretariat and departments. In addition, WhatsApp can be used to communicated directly to individual stakeholder. Email and Facebook should be specific accounts of the network, such as info.vientiane.p@laos-dmn.com and www.facebook.com/VientianeProvinceDMN. The website domain can be used the same at the national DMN which is www.laos-dmn.com. These tools would not only increase the effectiveness of the communication, but it also creates a good image and reliability for the network.

17) Monitoring & Evaluation

Monitoring and Evaluation (M&E) is an important process in destination management, it aims to measure the results of the activity implementation and ensure the targets are successfully achieved according to the plan. In addition, the monitoring and evaluation results are an important information for decision making and planning process⁵⁹.

The assessment results shall be collected and presented at the DMN annual and biannual meetings based on the monitoring and evaluation form in table 17.1. The DMN members and workshop participants shall provide inputs and comments into the assessment results and the action plan.

Apart from monitoring and evaluating at the activity level, it is also important to keep track of the targets that are defined in Chapter 12 especially target number. 1 to 5, which are the overall performance indicators of the destination.

Ultimately, the results of the activity implementation should lead to the achievement of programs, strategy, objectives and vision until 2025 (Diagram 11.1: Linkages of vision, objectives, strategy, programs and activities).

⁵⁹ Destination Monitoring and Evaluation Manual (For Entrepreneur and Tourism Business), Page 1, MICT

Vientiane Province Tourism Destination Management Plan 2020 – 2025

Table 17.1: Monitoring and Evaluation Form

Ne		Quitaut	Imp	act Duratio	n	Indiantar					Sc	ore					NI / A
No.	Activity	Output	Short	Medium	Long	Indicator	1	2	3	4	5	6	7	8	9	10	N/A
I	Tourism Development																
1	Planning																
			\checkmark														
1.1				\checkmark													
					\checkmark												
			\checkmark														
1.2				\checkmark													
					\checkmark												

Score: 1 - 2 = Very poor; 3 - 4 = Poor; 5 - 6 = Moderate; 7 - 8 = Good; 9 - 10 = Excellent N / A = Not Applicable

Please mark (\checkmark) in the box

Vientiane Province Tourism Destination Management Plan 2020 – 2025

Glossary

Glossary	Definition
Tourism	Tourism is the activities of people travelling from a residence to another area or country to visit, sightsee, relax, enjoy, cultural exchange, sport, health, research, exhibition, meeting, etc. It does not aim for looking for a job or work to generate income ⁶⁰
Tourism Destination	Tourism destination is a physical space in which a tourist spends at least one overnight. It includes tourism products and supporting services. Destination could be on any scale, from country, region (north, central, south), province, district, village and islands ⁶¹
Destination Management	Destination management is a process of leading and coordinating the management of all the aspects of a destination that contribute to a visitor's experience, taking account of the needs of visitors, local residents, business and the environment ⁶²
Destination Management Plan (DMP)	Destination management plan (DMP) is a shared statement of intent to manage a destination over a stated period of time, articulating the roles of the different stakeholders and identifying clear actions that they will take ⁶³
Visitor Flow	Visitor flow is a movement of a group of visitors who have similar behavior, interest and motivation in a destination. From the immigration checkpoints, modes of transportation, types of accommodations, restaurants, etc. The flow should be significant in numbers and can be localizable on a map ⁶⁴ . Visitor flow = Tourist activity + Their interest
Destination Management Network (DMN)	Destination Management Network or DMN is a group of public, private, and international organizations in the tourism sector. It aims to enhance collaboration among the stakeholders in destination management
Taskforce	Taskforce is a group of public and private stakeholders in the tourism sector for a specific task, including tourism marketing, tourism development, tourism management and skills development. A DMN may have one or more than one taskforce. In addition, taskforce can be developed based on the visitor flows

⁶⁰ Laos Tourism Law (Updated version), National Assembly, 24 July 2013

 $^{^{\}rm 61}$ Destination Management Manual, Page 1, MICT

⁶² Principles for Developing Destination Management Plans, Page 3, Visit England

⁶³ Principles for Developing Destination Management Plans, Page 3, Visit England

⁶⁴ Lao PDR Tourism Destination Management Plan 2016 – 2018, Page 37, MICT

Reference

- Project Administration Manual, Greater Mekong Sub Region Tourism Infrastructure for Inclusive Growth Project, Lao PDR, 2015 – 2019
- Ministerial Agreement on National Destination Management Network Board for Tourism Infrastructure for Inclusive Growth Project, No. 753/MICT, VTE, 06/07/2015, Ministry of Information, Culture and Tourism
- Laos Annual Tourism Statistic in 2018, Tourism Development Department, Ministry of Information, Culture and Tourism
- UNWTO Tourism Highlights 2018 Edition
- The Travel & Tourism Competitiveness Report 2017, World Economic Forum
- Lao PDR Tourism Destination Management Plan 2016 2018
- Vientiane Province Tourism Development and Promotion Plan in 2011 2020, Vientiane
 Provincial Department of Provincial Information, Culture and Tourism
- Country Brand Ranking 2017 2018, Tourism Edition, Bloom Consulting
- Laos Tourism Branding Strategy, Tourism Marketing Department, Ministry of Information,
 Culture and Tourism
- Laos Tourism Marketing Strategy 2019 2022, Tourism Marketing Department, Ministry of Information, Culture and Tourism
- Laos Tourism Law (Updated version), National Assembly, 24 July 2013
- ASEAN Green Hotel Standard, Tourism Management Department, MICT & TIIG 2 / ADB
- Destination Management Manual, Ministry of Information, Culture and Tourism
- Destination Management Training Manual, 01 for Tourism Business, ILO SBC
- ASEAN Tourism Crisis Communication Manual (Incorporating Best Practices of PATA & UNWTO)
- Destination Management Monitoring & Evaluation Manual, for Tourism Business,
 Ministry of Information, Culture and Tourism
- Principles for Developing Destination Management Plans, Visit England

Annex

Annex 1: Vientiane Province DMN Members

No.	Organization	Name & Surname	Position
	Chair		
1	Vientiane Province DICT		
	DMN Secretariat		
2	Vientiane Province DICT		
3	Vientiane Province DICT		
4	Vientiane Province DICT		
5	Vientiane Province DICT		
	Members		
	Public Sector		
6	Vientiane Province DICT, Tourism Development Division		
7	Vientiane Province DICT, Tourism Development Division		
8	Vientiane Province DICT, Tourism Marketing Division		
9	Vientiane Province DICT, Tourism Marketing Division		
10	Vientiane Province DICT, Tourism Management Division		
11	Vientiane Province DICT, Tourism Management Division		
12	Vientiane Province DICT, Training Center		
13	Vientiane Province DICT, Training Center		
14	Keo Udom District ICT Office		
15	Thoulakhom District ICT Office		
16	Vang Vieng District ICT Office		
17	Phonhong District ICT Office		
18	Kasi District ICT Office		
19	Feuang District ICT Office		
20	Xanakham District ICT Office		
21	Hin Heuap District ICT Office		
22	Mad District ICT Office		
23	Viengkham District ICT Office		

No.	Organization	Name & Surname	Position
24	Vientiane Provincial Governor Office		
25	Department of Transportation and Public Work		
26	Department of Environment and Natural Resource		
27	Department of Planning and Investment		
28	Department of Industry and Commerce		
29	Department of Labor and Social Welfare		
30	Department of Tourist Police		
31	Nam Ngum Management Center		
32	Nam Ngum Dam 1 Hydropower State Enterprise		
33	Vientiane Technical and Vocational College		
34	Village Authorities at Nam Ngum Reservoir Area		
	Private Sector		
35	Provincial Chamber of Commerce & Industry		
36	Lane Xang Cultural Tourism Network		
37	Boat group at Nam Ngum Reservoir		
38	Pakhamsene Handicraft		
39	Ban Nabone Handicraft		
40	Hotel, resort, guesthouse, restaurant		
41	Hotel, resort, guesthouse, restaurant		
42	Hotel, resort, guesthouse, restaurant		
43	Hotel, resort, guesthouse, restaurant		
44	Hotel, resort, guesthouse, restaurant		
45	Hotel, resort, guesthouse, restaurant		
46	Hotel, resort, guesthouse, restaurant		
47	Hotel, resort, guesthouse, restaurant		
48	Hotel, resort, guesthouse, restaurant		
49	Hotel, resort, guesthouse, restaurant		
50	Hotel, resort, guesthouse, restaurant		
51	Hotel, resort, guesthouse, restaurant		
52	Hotel, resort, guesthouse, restaurant		
53	Hotel, resort, guesthouse, restaurant		

No.	Organization	Name & Surname	Position
54	Travel agent		
55	Travel agent		
56	Travel agent		
57	Travel agent		
58	Travel agent		
59	Travel agent		
60	Travel agent		

Annex 2: Action Plan 2020

Annex 2.1: Tourism Development

Ne	A attivity (Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
I	Tourism Development		Tourism Development Division													
1	Planning															
1.1	Develop the Master Plan for tourism development in Nam Ngum Reservoir Area	- Provide recommendations for other taskforces on action plan implementation based on this plan														
1.2	Develop the natural, cultural and historical heritage preservation and management plan	 Identify data collection and planning areas based on the visitor flows Provide recommendations for other taskforces on action plan implementation based on this plan 														
1.3	Develop the tourism management plan after railway project completion	- Provide recommendations for other taskforces on action plan implementation based on this plan														

No	Activity	Implementation Method	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2	Tourism Product Developme	nt														
2.1	Implement the ASEAN Community Based Tourism Standard along the visitor flows	 Work with Tourism development department, MICT Identify implementation area or village based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
2.2	Implement the Laos Community Based Tourism Standard along the visitor flows	 Work with Tourism development department, MICT Identify implementation area or village based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
2.3	Implement the ASEAN Homestay Standard along the visitor flows	 Work with Tourism development department, MICT Identify implementation area or village based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

Ne	A attivity (Responsible	Budget							20	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2.4	Implement the Laos Homestay Standard along the visitor flows	 Work with Tourism development department, MICT Identify implementation area or village based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
2.5	Develop and promote One District One Product (ODOP) for tourism along the visitor flows	 Identify products based on the visitor flows Work with other relevant organizations, such as Department of Industry and Commerce Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
2.6	Develop and promote local event & festival for tourism along the visitor flows	 Identify products based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

No.	Activity	Implementation Method	Responsible	Budget							20	20				
NO.	Activity	implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2.7	Conduct research and develop new tourism routes that links with the visitor flows	 Identify tourism routes that could link with existing visitor flows in collaboration with travel agents, including tourism linkage route among districts and surrounding provinces (Vientiane Capital, Luang Prabang, Xiengkhouang, Xaysomboun and Xayyabouly) and Tourism linkage route between Xiengkhan, Leuai province in Thailand and Xanakham district. Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
2.8	Establish SMEs supporting fund (Win – Win Project and SMEs Matching Fund) for business development in the tourism sector	 Select business based on activities, such as CBT, homestays, handicraft producers, etc. Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

	A attivity	Incolore catation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2.9	Implement the Laos Tourism Attraction Standard	 Work with Tourism development department, MICT Identify tourism sites based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
3	Tourism Site Research & Allo	cation														
3.1	Conduct tourism site research and allocation along the visitor flows	 Identify research and allocation areas based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
3.2	Improve tourism site listing in Vientiane Province	 Identify data collection areas based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

No.	Activity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
4	Environmental protection															
4.1	Implement the ASEAN Clean Tourist City Standard in Vientiane province	 Work with Tourism development department, MICT Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
4.2	Implement the ASEAN Sustainable Tourism Award	 Identify potential award recipients based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
4.3	Implement the responsible tourism activities, such as single use plastic reduction: drinking bottle, straw, plastic bag, etc.	 Implement activities based on the visitor flows Work with other organizations who have experience on this topic Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

Ne	A attivity		Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
4.4	Improve landfill in Vientiane province															
4.5	Provide equipment and facility in waste management in Vientiane province															
4.6	Raise awareness in environment for tourism stakeholders and students															
5	Safety & Security															
5.1	Develop the Safety & Security Plan for visitors in Vientiane province	 Identify data collection and planning areas based on the visitor flows Work with other relevant organizations, such as Tourist Police Department Provide recommendations for other taskforces on action plan implementation based on this plan 														

Ne	A etiiniitu		Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
5.2	Develop rules and regulations for risky tourism activities	 Identify data collection and planning areas based on the visitor flows Work with other relevant organizations, such as Tourist Police Department Provide recommendations for other taskforces on action plan implementation based on this plan 														
5.3	Provide safety and security information for visitors along the visitor flows	 Design contents and languages based on the visitor flows Identify information distribution channels based on the visitor flows, including online channels (mobile applications, website, social medias) and offline channels (Warning and danger signs, brochures, etc.) 														

Ne		Inclose station Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
5.4	Strengthen capacity of the tourist safety and security agencies in Vientiane province	 Identify activities based on the visitor flows Work with other relevant organizations, such as Tourist Police Department 														
5.5	Develop the emergency notification system for visitors that is accessible anywhere and anytime	- Includes on the Laos tourism mobile application, such as tourist police hotline who can communicate in English, contacts of embassy														
6	Infrastructure Development															
6.1	Implement the ASEAN Public Toilet Standard along the visitor flows	 Work with Tourism development department, MICT Implement activities based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

No	A otivity (Implementation Mathed	Responsible	Budget							20	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
6.2	Implement the Laos Public Toilet Standard along the visitor flows	 Implement activities based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
6.3	Improve facilities in tourism sites for elderly and disable visitors along the visitor flows	 Implement activities based on the visitor flows Based on the guidelines for development of facilities for elderly and disable people Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
6.4	Develop directional signposts to tourism sites along the visitor flows	 Implement activities based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

No.	Activity	Implementation Mathed	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
6.5	Develop prohibited, warning and information signs at tourism sites															
6.6	Develop and improve tourism information centers along the visitor flows	 Implement activities based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
6.7	Improve the road access to Nam Ngum Reservoir Area															
6.8	Improve the boat pier at Nam Ngum Reservoir Area															
6.9	Improve the parking area at Nam Ngum Reservoir Area															
6.10	Develop the footpath at Nam Ngum Reservoir Area															

No.	A otivity	Implementation Mathed	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
6.11	Set up the street lights on the road to Nam Ngum Reservoir Area															
6.12	Develop the view point and photo taking area at Nam Ngum Reservoir Area															
6.13	Improve the facilities in accessing to islands at Nam Ngum Reservoir Area															
6.14	Improve the road linking different tourism districts in Vientiane province															
6.15	Develop the archeology storage and exhibition area at tourism site in Vientiane province															

Nia	A		Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
7	Tourism Research and Statis	tic														
7.1	Improve the Vientiane province tourism statistics system that aligns with Laos tourism statistic system	 Implement activities based on the visitor flows, such as categories statistic based on visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
7.2	Conduct research on the visitor flows in Vientiane province	 Implement activities based on the visitor flows, such as sampling is done based on visitor flows to increase our understanding about their needs and satisfaction Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

Ne	A attivity .		Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
7.3	Conduct research on the tourist satisfaction based on the visitor flows															
8	Strengthen human resource	capacity														
8.1	Organize training on tourism statistic data collection system for government officials in Vientiane province tourism sector															
8.2	Provide equipment for tourism statistic data system for tourism development division															

Vientiane Province Tourism Destination Management Plan 2020 – 2025

No.	Activity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
9	Vientiane province tourism c	levelopment taskforce														
9.1	Establish the Vientiane province tourism development taskforce that includes public and private sectors along the visitor flows	- Identify and select members based on the visitor flows, such as businesses along the visitor flows to ensure that there are members who can provide insights about the flows														
9.2	Provide equipment for the Vientiane province tourism development taskforce															
9.3	Organize the Vientiane province tourism development taskforce meetings which aims to review action plan implementation progress for plan for the future	- Invite members or stakeholders who are involved in the action plan implementation to the meeting														
9.4	Distribute action plan implementation progress reports and plan for the future via online channel and social media: Facebook: Vientiane Province DMN	- Write a short article and post pictures on social media														

Annex 2.2: Tourism Marketing

No.	Activity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
II	Tourism Marketing		Tourism Marketing Division													
1	Online Marketing															
1.1	Develop Vientiane province tourism Images & Text Library that can be accessed anywhere and anytime and link with Laos tourism image and text library	 Use the same system with the Tourism marketing department Categorize image and text based on traveler typology and visitor flows Gather tourism products from tourism development taskforce 														
1.2	Improve Vientiane province tourism information on Laos tourism website based on the visitor flows	 No need to develop specific website for Vientiane province, but create a specific page on the Laos tourism website Categorize information based on the visitor flows Gather tourism products from tourism development taskforce 														

	A		Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
1.3	Improve Vientiane province information on Laos tourism mobile application based on the visitor flows	No need to develop a specific App for Vientiane province, but create a specific page on the Laos tourism mobile App														
1.4	Improve Vientiane province tourism information on social media and other tourism websites based on the need of the visitor flows	 Ensure the sufficient information are featured on TripAdvisor based on the visitor flows Use Facebook, Instagram to stimulate interests and to attract people to the main website User social media bas on the visitor flows, such as WeChat, Weibo, Youku Tudou that are popular among Chinese tourists 														

Ne	A attivity (Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
1.5	Improve Vientiane province tourism information on Google Maps, such as tourism sites, homestays, locations, contacts, images, etc.	 Improve tourism information on Google Maps based on the visitor flows Gather tourism products from tourism development taskforce 														
2	Travel Trade Fair Participati	on and Roadshow														
2.1	Domestic Travel Trade Fairs	 Prepare in advance, identify target markets based on the visitor flows Promote before the trade fair 														
2.1.1	Participate travel trade fairs in	opens, reduce printed material, focus on online promotion - Gather tourism products from tourism development taskforce - Design exhibition booth and														
2.2	Regional Travel Trade Fair	printed materials based on the Laos tourism branding and the visitor flows														

N	A . 11 . 11		Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2.2.1	Participate travel trade fair in	 Facilitate private sector in making appointment with potential buyers Travel trade fairs that private sectors are not interested but it is important for diplomatic reason, it should not require huge budget 														
2.3	Organize road Show to visit travel agents in abroad	- Monitor and assess performance and the results after participating at fairs														
3	Media & PR															
3.1	Organize FAM Trip for travel agents, media and bloggers along the visitor flows	 Identify tourism route for FAM Trip arrangement and invite business in Laos and abroad based on the visitor flows Gather tourism products from tourism development taskforce 														

No.	A ctivity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
3.2	Develop interpretation boards at tourism sites along the visitor flows	 Design the interpretation board based on the Heritage Interpretation Strategy and the visitor flows Identify interpretation board installation location based on the visitor flows 														
3.3	Develop the Vientiane province tourism promotional video based on the visitor flows	- Design the video content based on the visitor flows and the Laos tourism branding strategy														
3.4	Work with social media influencers to promote Vientiane province tourism based on the visitor flows	 Select the social media influencer based on the visitor flows Design the content based on the visitor flows and Laos tourism branding Use the contents for other online marketing 														

Nie			Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
3.5	Establish slush fund for international media and blogger	 Use this fund in case they are already in the region and willing to come to Laos Provide funding opportunity on the Laos tourism website 														
3.6	Improve information dissemination channel and privilege of movie shooting for tourism promotion	 Work with the Department of Cinema, MICT to identify and develop online information dissemination channels, such as building a specific website or providing information on Laos tourism website Research and identify incentives to film makers to shoot in Laos, such as tax reduction, one stop service, coordination with local authorities, etc. 														
4	Tourism Information Service															
4.1	Improve tourist information centers at tourism sites in Vientiane province	- Design the information center based on the visitor flows and Laos tourism branding strategy														
5	Event															

No.	Activity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
5.1	Support private sector in arranging unique and special events and festivals to promote tourism	 Let the private sector take ownership, public sector and project provide technical and financial support Design the event based on the visitor flows and Laos tourism branding strategy 														
6	Printing material															
6.1	Develop Vientiane province tourism brochures based on the visitor flows	 Reduce production of printed materials since people can access online information Design the brochures based on the visitor flows and the Laos tourism branding strategy Gather tourism products from tourism development taskforce 														
6.2	Develop Vientiane province tourism maps based on the visitor flows	 Reduce printing volume since people can access Google Maps online Design the brochure based on the visitor flows and Laos tourism branding strategy Gather tourism products from tourism development taskforce 														
7	Destination Branding															

No.	Activity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
7.1	Disseminate the Laos Simply Beautiful Branding Guideline for tourism stakeholders in Vientiane province	 Include in the Vientiane province tourism image and text library and Vientiane province tourism destination online database Tourism stakeholders can download different size of images based on their purpose 														
8	Planning															
8.1	Organize dissemination workshops on Laos tourism marketing strategy 2019 – 2022 for tourism stakeholders in Vientiane province	 Work with Tourism marketing department, MICT Provide recommendations on development of tourism marketing program based on the Laos tourism marketing strategy 														
8.2	Develop Vientiane province tourism marketing program	 Based on the Laos tourism marketing strategy 2019 – 2022 and Vientiane Province DMP 2020 – 2025 Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

No.	Activity	Implementation Mathed	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
8.3	Develop the heritage interpretation strategy based on the visitor flows	 Identify data collection and planning areas based on the visitor flows Provide recommendations for other taskforces on action plan implementation based on this plan 														
9	Crisis Communication															
9.1	Organize dissemination workshop on Crisis communication for tourism stakeholders	 Work with Tourism marketing department, MICT Based on the ASEAN Tourism Crisis Communications Manual 														
9.2	Develop crisis communication plan for visitors in Vientiane province	 Identify data collection and planning areas based on the visitor flows Provide recommendations for other taskforces on action plan implementation based on this plan 														

Nie			Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
9.3	Implement the crisis communication plan	- Include the notification function in case there is crisis as well as how to response on Laos tourism mobile application														
10	Market Research															
10.1	Conduct tourism marketing research for Vientiane province based on the visitor flows	 Identify target interview based on the visitor flows Provide recommendations for other taskforces on action plan implementation based on this research findings 														
10.2	Conduct assessment on Vientiane province tourism marketing activity	 Identify target interview based on the visitor flows Provide recommendations for other taskforces on action plan implementation based on this research findings 														
11	Strengthen human resource	capacity														

No		Implementation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
11.1	Organize training on Laos tourism image and text library for government officials in the tourism sector															
11.2	Organize training on social media for tourism promotion for government officials in the tourism sector															
11.3	Organize training on printing material design software for government officials in the tourism sector															
11.4	Organize training on tourist information service for government officials in the tourism sector															

No.			Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
11.5	Organize training on marketing research based on visitor flows for government officials in the tourism sector															
12	Vientiane province tourism r	narketing taskforce														
12.1	Establish the Vientiane province tourism marketing taskforce that includes public and private sector along the visitor flows	- Identify and select members based on the visitor flows, such as businesses along the visitor flows to ensure there are members who can provide insights about the flows														
12.2	Provide equipment for the Vientiane province tourism marketing taskforce															
12.3	Organize the Vientiane province tourism marketing taskforce meetings which aims to review action plan implementation progress and planning	- Invite members or stakeholders who are involved in action plan implementation to the meeting														

Ne	A attivity	Incolor catation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
12.4	Distribute action plan implementation progress reports and plans via online channel and social media: Facebook: Vientiane Province DMN	- Write a short article and post pictures on social media														

Annex 2.3: Tourism Management

No.	Activity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
111	Tourism Management		Tourism Management Division													
1	Travel Agent Management															
1.1	Strengthen capacity of the travel agent association / group in Vientiane province	 Enhance the roles of the association in destination management Provide incentives to the association members to be actively involved in the action plan implementation and other benefits Organize training and exposure trip related to association management and administration for the management board and members Provide equipment for the association office Support the association to take ownership in activity implementation, such as arranging FAM Trips 														

No.	Activity	Implementation Method	Responsible	Budget							20	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
1.2	Strengthen capacity of the Vientiane Province Tour Guide Group	 Enhance the roles of the association in destination management Provide incentives the association members to be actively involved in the action plan implementation and other benefits Organize training and exposure trip related to association management and administration for the management board and members Provide equipment for the association office Support the association to take ownership in activity implementation, such as coordinating with members to participate in tour guides training 														
1.3	Strengthen capacity of boat group in Nam Ngum Reservoir															

No	Activity	Implementation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
1.4	Improve transportation service for visitor based on the visitor flows															
1.5	Implement tourism price control measures based on the visitor flows	 Collect data based on the visitor flows Organize consultation workshop among public and private stakeholders Develop criteria for price control 														
1.6	Implement Zero – Dollar Tourism Measure based on the visitor flows	- Collect data based on the visitor flows														

Ne			Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
1.7	Improve tourism business statistic database in Vientiane province aligns with tourism management department database															
2	Accommodation Business Ma	anagement														
2.1	Implement the Accommodation Standard Classification along the visitor flows															

N			Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2.2	Strengthen capacity of the hotel, guesthouse and restaurant association / group in Vientiane province	 Enhance role of the association in destination management Provide incentives to the association members to be actively involved in the action plan implementation and other benefits Organize training and exposure trip related to association management and administration for the management board and members Provide equipment for the association office Support the association to take ownership in activity implementation, such as coordinating with members to participate in hospitality skills training 														

No.	Activity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2.3	Support small and medium size enterprise in the tourism sector in accessing the online booking platform	 Identify tourism businesses based on the visitor flows Apply online booking system, such as Agoda, Booking.com, etc. Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
3	Tourism Standard and Invest	ment Management														
3.1	Establish steering committee or taskforce for the ASEAN tourism standard implementation in Vientiane province															
3.2	Implement the ASEAN Green Hotel Standard along the visitor flows	 Identify tourism businesses based on the visitor flows Provide incentives for hotel association members Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

No	Activity	Implementation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
3.3	Implement the ASEAN Spa Service Standard along the visitor flows	 Identify tourism businesses based on the visitor flows Provide incentives for hotel association members Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
4	Restaurant & Entertainment	Business Management														
4.1	Implement the Laos Restaurant Safety & Cleanliness Standard	 Identify tourism businesses based on the visitor flows Work with relevant organizations, such as Department of Industry and Commerce Strengthen capacity of the central and provincial committees that are the assessors of the restaurant safety & cleanliness standard Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														

			Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
4.2	Implement the human trafficking, woman and child violence prevention activities for restaurant and entertainment businesses	 Identify tourism businesses based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
4.3	Implement the Entertainment Business Standard	 Expand from the Decree on entertainment Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
5	Tourism Site Management															
5.1	Implement the Laos tourisms site standard in collaboration with Tourism Development Section	- Tourism Development Section leads; tourism management section provides support and participation														

Nic	A ativity		Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
5.2	Organize first aid and safety training for tourism site businesses along the visitor flows															
6	Rule & Regulation															
6.1	Develop the Vientiane Province Tourism Management Program	 Identify tourism businesses based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
6.2	Develop and improve rule and regulation related to tourism business management															
6.3	Develop rules and regulations for tourism sites management	 Simplify the document process for private sector Study document process of neighboring countries 														

Ne	A attivity (Incolore exteriore Matheod	Responsible	Budget												
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
7	Strengthen human resource	capacity														
7.1	Organize trainings on tourism management for government officials in the tourism sector															
7.2	Provide equipment for noise measurement in restaurant and entertainment business for tourism management section															
8	Vientiane province tourism r	nanagement taskforce														
8.1	Establish the Vientiane province tourism management taskforce that includes public and private sectors along the visitor flows	- Identify and select members based on the visitor flows, such as businesses along the visitor flows to ensure there are members who can provide insight about the flows														
8.2	Provide equipment for the Vientiane province tourism management taskforce															

No	Activity	Implementation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
8.3	Organize the Vientiane province tourism management taskforce meeting which aims to review the action plan implementation progress for planning	- Invite members or stakeholders who are involved in the action plan implementation to the meeting														
8.4	Distribute the action plan implementation progress report and future plans via online channel and social media: Facebook: Vientiane Province DMN	- Write a short article and post pictures on social media														

Annex 2.4: Skills Development

Ne		Inclose outstice Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
IV	Skills Development		Training Center													
1	Hospitality Skills Training															
1.1	Organize trainings on hospitality skills for hotels, guesthouses and restaurants along the visitor flows	- Organize trainings for														
1.2	Organize training on customer care and service quality improvement for hotels, guesthouses and restaurants management along the visitor flows	businesses based on the visitor flows - Provide incentives for hotel association members - Lead by IMCT trainers in collaboration with the provincial														
1.3	Organize trainings on hospitality skills for Chinese targeted hotels, guesthouses and restaurants along the visitor flows	DICT trainers and hotel association trainers														

N			Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
1.4	Organize trainings on safety and cleanliness for restaurants along the visitor flows															
1.5	Organize trainings on hospitality skills for homestays along the visitor flows															
1.6	Organize trainings on tourism marketing for small and medium size businesses along the visitor flows															
1.7	Organize trainings on IT for business for small and medium size businesses along the visitor flows															
2	Tour guide training															

	A attivity (Invalors outstices Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2.1	Organize local guides training based on the visitor flows	 Work with the provincial tour guide group and travel agent association in reaching their members Gather tourism products from tourism development taskforce 														
2.2	Organize training on existing tour guides based on the visitor flows															
2.3	Organize trainings on safety and security for boat tour services in Nam Ngum Reservoir															
3	Training of trainer															
3.1	Organize training of trainers on hospitality skills for public and private sectors based on the visitor flows															

No	Activity	Implementation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
3.2	Organize training of trainers on local guide and adventure guides based on the visitor flows															
4	Research															
4.1	Conduct training needs assessment for businesses in the tourism sector in service quality improvement based on the visitor flows	 Collect data of businesses based on the visitor flows Work with IMCT and relevant organizations Compare the need of private sector and visitor reviews 														
5	Strengthen capacity of public	c and private education institutes														
5.1	Build capacity of teachers in the tourism sector through training and exposure trip in Laos and abroad															
5.2	Improve demonstration facilities of the institutes															

No	A otivity (Implementation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
5.3	Provide necessary training equipment for teachers	- Apart from the equipment, provide relevant document, such as ASEAN and Laos standards														
5.4	Improve training curriculum															
6	Implement MICE Standard	•	•													
6.1	Implement the ASEAN MICE Standard	 Identify tourism business based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
6.2	Implement the Laos MICE Standard	 Identify tourism business based on the visitor flows Provide recommendations for other taskforces on action plan implementation to ensure linkages with this activity 														
7	Strengthen human resource	capacity														

No		Invelope optation Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
7.1	Organize trainings on training assessment and how to use data analytic software for government officials in the Vientiane province tourism sector															
7.2	Organize training of trainers on ASEAN standard assessment for government officials in the Vientiane province tourism sector															
7.3	Improve English skills for government officials in the Vientiane province tourism sector															

			Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
7.4	Support government officials in the Vientiane province tourism sector in studying Master degree															
7.5	Provide training equipment for the training center															
8	Planning															
8.1	Develop Vientiane province human resources skills development program															
9	Vientiane province skills deve	elopment taskforce														

No.	A ativity	Implementation Mathed	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
9.1	Establish the Vientiane province skills development taskforce that includes public and private sector along the visitor flows	- Identify and select members based on the visitor flows, such as businesses along the visitor flows to ensure there are members who can provide insight about the flows														
9.2	Provide equipment for the Vientiane province skills development taskforce															
9.3	Organize the Vientiane province skills development taskforce meeting which aims to review action plan implementation progress for future planning	- Invite members or stakeholders who are involved in the action plan implementation to the meeting														
9.4	Distribute action plan implementation progress reports via online channel and social media: Facebook: Vientiane Province DMN	- Write a short article and post pictures on social media														

Annex 2.5: Destination Management

No.	Activity	Implementation Mathed	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
V	Destination Management		DMN Secretariat													
1	Destination Management Ne	etwork	_													
1.1	Establish the Vientiane Province Destination Management Network – DMN that includes public and private sectors based on the visitor flow	 Identify DMN members based on taskforce members Keep it flexible, no need to apply to be a member at the beginning, select from people who are active and interested in tourism development In the long – term, develop membership system, provide member incentives both public and private sectors of the network 														
1.2	Provide necessary equipment for the Vientiane Province DMN															
1.3	Organize trainings on destination management for DMN members															

No.	Activity	Implementation Method	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
1.4	Organize training on workshop preparation and facilitation skills for taskforce coordinators and DMN secretariat															
1.5	Organize exposure trip on destination management in Laos and in the region	 Identify potential destination that can be a model on public and private sector collaboration If it is possible, select the destination that apply visitor flow analysis approach and have existing network among public and private sectors 														
1.6	Organize DMN meeting to review action plan implementation progress and future planning															

No.	A otivity	Implementation Mathed	Responsible	Budget							202	20				
NO.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
1.7	Distribute action plan implementation progress reports and future plans via online channel and social media: Facebook: Vientiane Province DMN															
1.8	Develop and distribute weekly and monthly Newsletters on destination management to the tourism stakeholders															

Vientiane Province Tourism Destination Management Plan 2020 – 2025

Nie	A attivity (Inclose station Mathed	Responsible	Budget							202	20				
No.	Activity	Implementation Method	Organization	(USD)	1	2	3	4	5	6	7	8	9	10	11	12
2	Vientiane Province Destination	on Management Online Database														
2.1	Develop the Vientiane Province Destination Management Online Database for public and private stakeholders in the tourism sector	 Visitor flows information are to be kept online. It should be treated as a core information for tourism planning and development. The databased is adjustable based on the level of understanding about the flow or the behavior changes of the visitors Stakeholders can see which activities are being implemented as well as the implementation progress Include the ASEAN and Laos tourism standards Tourism statistics and tourist satisfaction surveys Marketing research Problems or reviews from visitors on social medias The database will be a basis for the Laos Tourism Online Database in the future 														
3	Monitoring and Evaluation															
3.1	Implement the destination management monitoring and evaluation activities															



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